

**GOVERNMENT OF WEST BENGAL**  
**FINANCE DEPARTMENT**  
**NABANNA**  
325, Sarat Chatterjee Road  
Howrah - 711 102

No. : 764-FB

Dated: 30.09.2024

**Request for Proposal (RFP) for Providing Service as Project Management Unit (PMU) for implementing the Program of West Bengal Building State Capability for Inclusive Social Protection Operation Project**

The selected participants through Expression of Interest (EOI) published vide FD memo no 640-FB dated 02.09.2024 are requested to submit their proposal both technical and financial as per the criteria mentioned in the annexed RFP.

The proposals need to be submitted in the prescribed format within the scheduled date manually or through post in a sealed manner addressed to -

**THE OSD & SECRETARY**  
Finance Department,  
Govt of West Bengal  
Room No 1209, 12th Floor, Nabanna  
325, Sarat Chatterjee Road, Shibpur,  
Howrah-711102

The following organizations are only allowed to participate in the RFP:-

1. ERNST & YOUNG
2. DELOITTE
3. BDO
4. CHOICE CONSULTANCY SERVICES PVT LTD
5. ARKITECHNO CONSULTANT (INDIA) PVT LTD
6. PWC INDIA
7. KPMG

# **REQUEST FOR PROPOSALS**

## **SELECTION OF CONSULTANTS**

**RFP No.:** RFP/2024/PMU/WBSPO

**Consulting Services for:** Providing Service as Project Management Unit (PMU) for implementing the Program of West Bengal Building State Capability for Inclusive Social Protection Operation Project

**Client:** Department of Finance, Government of West Bengal

**Country:** India

**Project:** West Bengal Building State Capability for Inclusive Social Protection Operation

**Issued on:** 30.09.2024

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# **PART I**

## **Section 1. Letter of Invitation**

## **Letter of Invitation Consulting Services**

**Name of Assignment:** Providing Service as Project Management Unit (PMU) for implementing the Program of West Bengal Building State Capability for Inclusive Social Protection Operation Project

**RFP Reference No.:**

**Loan No./Credit No./ Grant No.:** 9329-IN (Loan No)

**Project Id:** P174564

**Location and Date:** Kolkata, West Bengal, India,

Dear Mr. /Ms.:

1. The Government of West Bengal (hereinafter called “Borrower”) has received for financing from the International Bank for Reconstruction and Development (IBRD) (the “Bank”) in the form of a loan (hereinafter called “loan”) toward the cost of West Bengal Building State Capability for Inclusive Social Protection Operation Project. The Department of Finance, Government of West Bengal (hereinafter called “Client”), intends to apply a portion of the proceeds of this loan to eligible payments under the contract for which this Request for Proposals is issued.
2. The Department of Finance, Government of West Bengal now invites sealed proposals to provide the following consulting services (hereinafter called “Services”): Providing Service as *Project Management Unit (PMU)* for implementing the program of West Bengal Building State Capability for Inclusive Social Protection Operation Project. More details on the Services are provided in the Terms of Reference (Section 7).
3. A firm will be selected using direct RFP method under Quality and Cost based selection (QCBS) procedures and in a Full Technical Proposal (FTP) format as described in this RFP, in accordance with the Bank’s “Procurement Regulations for IPF Borrowers November 2020” (“Procurement Regulations”) which can be found at the following website: [www.worldbank.org](http://www.worldbank.org)
4. The RFP includes the following documents:
  - Section 1 – Request for Proposals Letter
  - Section 2 - Instructions to Consultants and Data Sheet
  - Section 3 - Technical Proposal FTP - Standard Forms
  - Section 4 - Financial Proposal - Standard Forms

Section 5 – Eligible Countries

Section 6 – Fraud and Corruption

Section 7 - Terms of Reference

Section 8 - Standard Forms of Contract (Time-Based)

5. The submission of a proposal would be in manual format.
6. Details on the proposal's submission date, time and address are provided in **ITC 17.7 and ITC 17.9.**

Yours sincerely,

Sd/-

Dr. Sudip Kumar Sinha,  
OSD & Secretary  
Finance Department,  
Govt of West Bengal

Room no 1209, Nabanna  
(12th Floor) 325, Sarat Chatterjee Road, Howrah  
711102 Tel: 033- 2250-1005

## **Section 2. Instructions to Consultants and Data Sheet**

# Instructions to Consultants

## A. General Provisions

<p><b>1. Definitions</b></p>	<ul style="list-style-type: none"><li>(a) <b>“Affiliate(s)”</b> means an individual or an entity that directly or indirectly controls, is controlled by, or is under common control with the Consultant.</li><li>(b) <b>“Applicable Law”</b> means the laws and any other instruments having the force of law in the Client’s country, or in such other country as may be specified in the <b>Data Sheet</b>, as they may be issued and in force from time to time.</li><li>(c) <b>“Bank”</b> means the International Bank for Reconstruction and Development (IBRD) or the International Development Association (IDA).</li><li>(d) <b>“Borrower”</b> means the Government, Government agency or other entity that signs the <i>[loan/financing/grant]</i> agreement with the Bank.</li><li>(e) <b>“Client”</b> means the implementing agency that signs the Contract for the Services with the selected Consultant.</li><li>(f) <b>“Client’s Personnel”</b> is as defined in Clause GCC 1.1 (e).</li><li>(g) <b>“Consultant”</b> means a legally-established professional consulting firm or an entity that may provide or provides the Services to the Client under the Contract.</li><li>(h) <b>“Contract”</b> means a legally binding written agreement signed between the Client and the Consultant and includes all the attached documents listed in its Clause 1 (the General Conditions of Contract (GCC), the Special Conditions of Contract (SCC), and the Appendices).</li><li>(i) <b>“Data Sheet”</b> means an integral part of the Instructions to Consultants (ITC) Section 2 that is used to reflect specific country and assignment conditions to supplement, but not to over-write, the provisions of the ITC.</li><li>(j) <b>“Day”</b> means a calendar day, unless otherwise specified as <b>“Business Day”</b>. A Business Day is any day that is an official working day of the Borrower. It excludes the Borrower’s official public holidays.</li></ul>
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	<p>(k) <b>“Experts”</b> means, collectively, Key Experts, Non-Key Experts, or any other personnel of the Consultant, Sub-consultant or Joint Venture member(s).</p> <p>(l) <b>“Government”</b> means the government of the Client’s country.</p> <p>(m) <b>“in writing”</b> means communicated in written form (e.g. by mail, e-mail, fax, including, if specified in the <b>Data Sheet</b>, distributed or received through the electronic-procurement system used by the Client) with proof of receipt.</p> <p>(n) <b>“Joint Venture (JV)”</b> means an association with or without a legal personality distinct from that of its members, of more than one Consultant where one member has the authority to conduct all business for and on behalf of any and all the members of the JV, and where the members of the JV are jointly and severally liable to the Client for the performance of the Contract.</p> <p>(o) <b>“Key Expert(s)”</b> means an individual professional whose skills, qualifications, knowledge and experience are critical to the performance of the Services under the Contract and whose CV is taken into account in the technical evaluation of the Consultant’s proposal.</p> <p>(p) <b>“ITC”</b> (this Section 2 of the RFP) means the Instructions to Consultants that provides the Consultants with all information needed to prepare their Proposals.</p> <p>(q) <b>“Non-Key Expert(s)”</b> means an individual professional provided by the Consultant or its Sub- consultant and who is assigned to perform the Services or any part thereof under the Contract and whose CVs are not evaluated individually.</p> <p>(r) <b>“Proposal”</b> means the Technical Proposal and the Financial Proposal of the Consultant.</p> <p>(s) <b>“RFP”</b> means the Request for Proposals to be prepared by the Client for the selection of Consultants, based on the SPD - RFP.</p> <p>(t) <b>“Services”</b> means the work to be performed by the Consultant pursuant to the Contract.</p> <p>(u) <b>“SPD - RFP”</b> means the Standard Procurement Document - Request for Proposals, which must be used by the Client as the basis for the preparation of the RFP.</p>
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	<p>(v) <b>“Sub-consultant”</b> means an entity to whom the Consultant intends to subcontract any part of the Services while the Consultant remains responsible to the Client during the whole performance of the Contract.</p> <p>(w) <b>“Terms of Reference (TORs)”</b> (this Section 7 of the RFP) means the Terms of Reference that explains the objectives, scope of work, activities, and tasks to be performed, respective responsibilities of the Client and the Consultant, and expected results and deliverables of the assignment.</p>
<p><b>2. Introduction</b></p>	<p>2.1 The Client named in the <b>Data Sheet</b> intends to select a Consultant from those listed in the Request for Proposals (RFP), in accordance with the method of selection specified in the <b>Data Sheet</b>.</p> <p>2.2 The Consultants are invited to submit a Technical Proposal and a Financial Proposal, or a Technical Proposal only, as specified in the <b>Data Sheet</b>, for consulting services required for the assignment named in the <b>Data Sheet</b>. The Proposal will be the basis for negotiating and ultimately signing the Contract with the selected Consultant.</p> <p>2.3 The Consultants should familiarize themselves with the local conditions and take them into account in preparing their Proposals, including attending a pre-proposal conference if one is specified in the <b>Data Sheet</b>. Attending any such pre-proposal conference is optional and is at the Consultants’ expense.</p> <p>2.4 The Client will timely provide, at no cost to the Consultants, the inputs, relevant project data, and reports required for the preparation of the Consultant’s Proposal as specified in the <b>Data Sheet</b>.</p>
<p><b>3. Conflict of Interest</b></p>	<p>3.1 The Consultant is required to provide professional, objective, and impartial advice, at all times holding the Client’s interests paramount, strictly avoiding conflicts with other assignments or its own corporate interests, and acting without any consideration for future work.</p> <p>3.2 The Consultant has an obligation to disclose to the Client any situation of actual or potential conflict that impacts its capacity to serve the best interest of its Client. Failure to disclose such situations may lead to the disqualification of the Consultant or the termination of its Contract and/or sanctions by the Bank.</p>

	3.2.1 Without limitation on the generality of the foregoing, the Consultant shall not be hired under the circumstances set forth below:
<b>a. Conflicting Activities</b>	(i) <u>Conflict between consulting activities and procurement of goods, works or non-consulting services:</u> a firm that has been engaged by the Client to provide goods, works, or non-consulting services for a project, or any of its Affiliates, shall be disqualified from providing consulting services resulting from or directly related to those goods, works, or non-consulting services. Conversely, a firm hired to provide consulting services for the preparation or implementation of a project, or any of its Affiliates, shall be disqualified from subsequently providing goods or works or non-consulting services resulting from or directly related to the consulting services for such preparation or implementation.
<b>b. Conflicting Assignments</b>	(ii) <u>Conflict among consulting assignments:</u> a Consultant (including its Experts and Sub-consultants) or any of its Affiliates shall not be hired for any assignment that, by its nature, may be in conflict with another assignment of the Consultant for the same or for another Client.
<b>c. Conflicting Relationships</b>	(iii) <u>Relationship with the Client's staff:</u> a Consultant (including its Experts and Sub-consultants) that has a close business or family relationship with a professional staff of the Borrower (or of the Client, or of implementing agency, or of a recipient of a part of the Bank's financing) who are directly or indirectly involved in any part of (i) the preparation of the Terms of Reference for the assignment, (ii) the selection process for the Contract, or (iii) the supervision of the Contract, may not be awarded a Contract, unless the conflict stemming from this relationship has been resolved in a manner acceptable to the Bank throughout the selection process and the execution of the Contract.

<p><b>4. Unfair Competitive Advantage</b></p>	<p>4.1 Fairness and transparency in the selection process require that the Consultants or their Affiliates competing for a specific assignment do not derive a competitive advantage from having provided consulting services related to the assignment in question. To that end, the Client shall indicate in the <b>Data Sheet</b> and make available to all Consultants together with this RFP all information that would in that respect give such Consultant any unfair competitive advantage over competing Consultants.</p>
<p><b>5. Fraud and Corruption</b></p>	<p>5.1 The Bank requires compliance with the Bank’s Anti- Corruption Guidelines and its prevailing sanctions policies and procedures as set forth in the WBG’s Sanctions Framework, as set forth in Section 6.</p> <p>5.2 In further pursuance of this policy, Consultants shall permit and shall cause their agents (where declared or not), subcontractors, subconsultants, service providers, suppliers, and personnel, to permit the Bank to inspect all accounts, records and other documents relating to any shortlisting process, Proposal submission, and contract performance (in the case of award), and to have them audited by auditors appointed by the Bank.</p>
<p><b>6. Eligibility</b></p>	<p>6.1 The Bank permits consultants (individuals and firms, including Joint Ventures and their individual members) from all countries to offer consulting services for Bank- financed projects.</p> <p>6.2 Furthermore, it is the Consultant’s responsibility to ensure that its Experts, joint venture members, Sub-consultants, agents (declared or not), sub-contractors, service providers, suppliers and/or their employees meet the eligibility requirements as established by the Bank in the applicable Procurement Regulations.</p> <p>6.3 As an exception to the foregoing ITC 6.1 and ITC 6.2 above:</p>
<p><b>a. Sanctions</b></p>	<p>6.3.1 A Consultant that has been sanctioned by the Bank, pursuant to the Bank’s Anti-Corruption Guidelines and in accordance with its prevailing sanctions policies and procedures as set forth in the WBG’s Sanctions Framework as described in Section VI, Fraud and Corruption, paragraph 2.2 d., shall be ineligible to be shortlisted for, submit proposals for, or be awarded a Bank-financed contract or benefit from a Bank-financed contract, financially or otherwise, during such period of time as the Bank shall have determined. The list of debarred firms and individuals is available at the electronic address specified in the <b>Data Sheet</b>.</p>

<p><b>b. Prohibitions</b></p>	<p>6.3.2 Firms and individuals of a country or goods manufactured in a country may be ineligible if so indicated in Section 5 (Eligible Countries) and:</p> <ul style="list-style-type: none"> <li>(a) as a matter of law or official regulations, the Borrower’s country prohibits commercial relations with that country, provided that the Bank is satisfied that such exclusion does not preclude effective competition for the provision of Services required; or</li> <li>(b) by an act of compliance with a decision of the United Nations Security Council taken under Chapter VII of the Charter of the United Nations, the Borrower’s Country prohibits any import of goods from that country or any payments to any country, person, or entity in that country.</li> </ul>
<p><b>c. Restrictions for State-Owned Enterprises</b></p>	<p>6.3.3 State-owned enterprises or institutions in the Borrower’s country may be eligible to compete and be awarded a contract only if they can establish, in a manner acceptable to the Bank, that they: (i) are legally and financially autonomous, (ii) operate under commercial law, and (iii) are not under supervision of the Client.</p>
<p><b>d. Restrictions for Public Employees</b></p>	<p>6.3.4 Government officials and civil servants of the Borrower’s country are not eligible to be included as Experts, individuals, or members of a team of Experts in the Consultant’s Proposal unless:</p> <ul style="list-style-type: none"> <li>(i) the services of the government official or civil servant are of a unique and exceptional nature, or their participation is critical to project implementation; and</li> <li>(ii) their hiring would not create a conflict of interest, including any conflict with employment or other laws, regulations, or policies of the Borrower.</li> </ul>

<b>B. Preparation of Proposals</b>	
<b>7. General Considerations</b>	7.1 In preparing the Proposal, the Consultant is expected to examine the RFP in detail. Material deficiencies in providing the information requested in the RFP may result in rejection of the Proposal.
<b>8. Cost of Preparation of Proposal</b>	8.1 The Consultant shall bear all costs associated with the preparation and submission of its Proposal, and the Client shall not be responsible or liable for those costs, regardless of the conduct or outcome of the selection process. The Client is not bound to accept any proposal, and reserves the right to annul the selection process at any time prior to Contract award, without thereby incurring any liability to the Consultant.
<b>9. Language</b>	9.1 The Proposal, as well as all correspondence and documents relating to the Proposal exchanged between the Consultant and the Client, shall be written in the language(s) specified in the <b>Data Sheet</b> .
<b>10. Documents Comprising the Proposal</b>	<p>10.1 The Proposal shall comprise the documents and forms listed in the <b>Data Sheet</b>.</p> <p>10.2 If specified in the <b>Data Sheet</b>, the Consultant shall include a statement of an undertaking of the Consultant to observe, in competing for and executing a contract, the Client country's laws against fraud and corruption (including bribery).</p> <p>10.3 The Consultant shall furnish information on commissions, gratuities, and fees, if any, paid or to be paid to agents or any other party relating to this Proposal and, if awarded, Contract execution, as requested in the Financial Proposal submission form (Section 4).</p>
<b>11. Only One Proposal</b>	11.1 The Consultant (including the individual members of any Joint Venture) shall submit only one Proposal, either in its own name or as part of a Joint Venture in another Proposal. If a Consultant, including any Joint Venture member, submits or participates in more than one proposal, all such proposals shall be disqualified and rejected. This does not, however, preclude a Sub-consultant, or the Consultant's staff from participating as Key Experts and Non-Key Experts in more than one Proposal when circumstances justify and if stated in the <b>Data Sheet</b> .

<p><b>12. Proposal Validity</b></p>	<p>12.1 Proposals shall remain valid until the date specified in the <b>Data Sheet</b> or any extended date if amended by the Client in accordance with ITC 13.1.1.</p> <p>12.2 During this period, the Consultant shall maintain its original Proposal without any change, including the availability of the Key Experts, the proposed rates and the total price.</p> <p>12.3 If it is established that any Key Expert nominated in the Consultant’s Proposal was not available at the time of Proposal submission or was included in the Proposal without his/her confirmation, such Proposal shall be disqualified and rejected for further evaluation, and may be subject to sanctions in accordance with ITC 5.</p>
<p><b>a. Extension of Proposal Validity</b></p>	<p>12.4 The Client will make its best effort to complete the negotiations and award the contract prior to the date of expiry of the Proposal validity. However, should the need arise, the Client may request, in writing, all Consultants who submitted Proposals prior to the submission deadline to extend the Proposals’ validity.</p> <p>12.5 If the Consultant agrees to extend the validity of its Proposal, it shall be done without any change in the original Proposal and with the confirmation of the availability of the Key Experts, except as provided in ITC 12.7.</p> <p>12.6 The Consultant has the right to refuse to extend the validity of its Proposal in which case such Proposal will not be further evaluated.</p>
<p><b>b. Substitution of Key Experts at Validity Extension</b></p>	<p>12.7 If any of the Key Experts become unavailable for the extended validity period, the Consultant shall seek to substitute another Key Expert. The Consultant shall provide a written adequate justification and evidence satisfactory to the Client together with the substitution request. In such case, a substitute Key Expert shall have equal or better qualifications and experience than those of the originally proposed Key Expert. The technical evaluation score, however, will remain to be based on the evaluation of the CV of the original Key Expert.</p> <p>12.8 If the Consultant fails to provide a substitute Key Expert with equal or better qualifications, or if the provided reasons for the replacement or justification are unacceptable to the Client, such Proposal will be rejected with the prior Bank’s no objection.</p>

<p><b>c. Sub-Contracting</b></p>	<p>12.9 The Consultant shall not subcontract the whole of the Services.</p>
<p><b>13. Clarification and Amendment of RFP</b></p>	<p>13.1 The Consultant may request a clarification of any part of the RFP during the period indicated in the <b>Data Sheet</b> before the Proposals' submission deadline. Any request for clarification must be sent in writing, or by standard electronic means, to the Client's address indicated in the <b>Data Sheet</b>. The Client will respond in writing, or by standard electronic means, and will send written copies of the response (including an explanation of the query but without identifying its source) to all Consultants. Should the Client deem it necessary to amend the RFP as a result of a clarification, it shall do so following the procedure described below:</p> <p>13.1.1 At any time before the proposal submission deadline, the Client may amend the RFP by issuing an amendment in writing or by standard electronic means. The amendment shall be sent to all Consultants and will be binding on them. The Consultants shall acknowledge receipt of all amendments in writing.</p> <p>13.1.2 If the amendment is substantial, the Client may extend the proposal submission deadline to give the Consultants reasonable time to take an amendment into account in their Proposals.</p> <p>13.2 The Consultant may submit a modified Proposal or a modification to any part of it at any time prior to the proposal submission deadline. No modifications to the Technical or Financial Proposal shall be accepted after the deadline.</p>



<p><b>14. Preparation of Proposals Specific Considerations</b></p>	<p>14.1 While preparing the Proposal, the Consultant must give particular attention to the following:</p> <p>14.1.1 If a Consultant considers that it may enhance its expertise for the assignment by associating with other consultants in the form of a Joint Venture or as Sub-consultants, it may do so, subject to provision of ITC 12.9.</p> <p>14.1.2 The Client may indicate in the <b>Data Sheet</b> the estimated Key Experts' time input (expressed in person-month) or the Client's estimated total cost of the assignment, but not both. This estimate is indicative and the Proposal shall be based on the Consultant's own estimates for the same.</p> <p>14.1.3 If stated in the Data Sheet, the Consultant shall include in its Proposal at least the same time input (in the same unit as indicated in the Data Sheet) of Key Experts, failing which the Financial Proposal will be adjusted for the purpose of comparison of proposals and decision for award in accordance with the procedure in the Data Sheet.</p> <p>14.1.4 For assignments under the Fixed-Budget selection method, the estimated Key Experts' time input is not disclosed. Total available budget, with an indication whether it is inclusive or exclusive of taxes, is given in the Data Sheet, and the Financial Proposal shall not exceed this budget.</p>
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<p><b>15. Technical Proposal Format and Content</b></p>	<p>15.1 The Technical Proposal shall be prepared using the Standard Forms provided in Section 3 of the RFP and shall comprise the documents listed in the <b>Data Sheet</b>. The Technical Proposal shall not include any financial information. A Technical Proposal containing material financial information shall be declared non-responsive.</p> <p style="padding-left: 40px;">15.1.1 Consultant shall not propose alternative Key Experts. Only one CV shall be submitted for each Key Expert position. Failure to comply with this requirement will make the Proposal non-responsive.</p> <p>15.2 Depending on the nature of the assignment, the Consultant is required to submit a Full Technical Proposal (FTP), or a Simplified Technical Proposal (STP) as indicated in the <b>Data Sheet</b> and using the Standard Forms provided in Section 3 of the RFP.</p>
<p><b>16. Financial Proposal</b></p>	<p>16.1 The Financial Proposal shall be prepared using the Standard Forms provided in Section 4 of the RFP. It shall list all costs associated with the assignment, including (a) remuneration for Key Experts and Non-Key Experts, (b) reimbursable expenses indicated in the <b>Data Sheet</b>.</p>
<p><b>a. Price Adjustment</b></p>	<p>16.2 For assignments with a duration exceeding 18 months, a price adjustment provision for foreign and/or local inflation for remuneration rates applies if so, stated in the <b>Data Sheet</b>.</p>
<p><b>b. Taxes</b></p>	<p>16.3 The Consultant and its Sub-consultants and Experts are responsible for meeting all tax liabilities arising out of the Contract unless stated otherwise in the <b>Data Sheet</b>.</p>
	<p>Information on taxes in the Client’s country is provided in the <b>Data Sheet</b>.</p>
<p><b>c. Currency of Proposal</b></p>	<p>16.4 The Consultant may express the price for its Services in the currency or currencies as stated in the <b>Data Sheet</b>. If indicated in the <b>Data Sheet</b>, the portion of the price representing local cost shall be stated in the national currency.</p>
<p><b>d. Currency of Payment</b></p>	<p>16.5 Payment under the Contract shall be made in the currency or currencies in which the payment is requested in the Proposal.</p>

## C. Submission, Opening and Evaluation

### 17. Submission, Sealing, and Marking of Proposals

17.1 The Consultant shall submit a signed and complete Proposal comprising the documents and forms in accordance with ITC 10 (Documents Comprising Proposal). Consultants shall mark as “CONFIDENTIAL” information in their Proposals which is confidential to their business. This may include proprietary information, trade secrets or commercial or financially sensitive information. The submission can be done by mail or by hand. If specified in the **Data Sheet**, the Consultant has the option of submitting its Proposals electronically.

17.2 An authorized representative of the Consultant shall sign the original submission letters in the required format for both the Technical Proposal and, if applicable, the Financial Proposal and shall initial all pages of both. The authorization shall be in the form of a written power of attorney attached to the Technical Proposal.

17.2.1 A Proposal submitted by a Joint Venture shall be signed by all members so as to be legally binding on all members, or by an authorized representative who has a written power of attorney signed by each member’s authorized representative.

17.3 Any modifications, revisions, interlineations, erasures, or overwriting shall be valid only if they are signed or initialed by the person signing the Proposal.

17.4 The signed Proposal shall be marked “ORIGINAL”, and its copies marked “COPY” as appropriate. The number of copies is indicated in the **Data Sheet**. All copies shall be made from the signed original. If there are discrepancies between the original and the copies, the original shall prevail.

	<p>17.5 The original and all the copies of the Technical Proposal shall be placed inside a sealed envelope clearly marked “<b>TECHNICAL PROPOSAL</b>”, “[Name of the Assignment]”, [reference number], [name and address of the Consultant], and with a warning “<b>DO NOT OPEN UNTIL [INSERT THE DATE AND THE TIME OF THE TECHNICAL PROPOSAL SUBMISSION DEADLINE].</b>”</p> <p>17.6 Similarly, the original Financial Proposal (if required for the applicable selection method) and its copies shall be placed inside of a separate sealed envelope clearly marked “<b>FINANCIAL PROPOSAL</b>” “[Name of the Assignment], [reference number], [name and address of the Consultant]”, and with a warning “<b>DO NOT OPEN WITH THE TECHNICAL PROPOSAL.</b>”</p> <p>17.7 The sealed envelopes containing the Technical and Financial Proposals shall be placed into one outer envelope and sealed. This outer envelope shall be addressed to the Client and bear the submission address, RFP reference number, the name of the assignment, the Consultant’s name and the address, and shall be clearly marked “Do Not Open Before [insert the time and date of the submission deadline indicated in the <b>Data Sheet</b>]”.</p> <p>17.8 If the envelopes and packages with the Proposal are not sealed and marked as required, the Client will assume no responsibility for the misplacement, loss, or premature opening of the Proposal.</p> <p>17.9 The Proposal or its modifications must be sent to the address indicated in the <b>Data Sheet</b> and received by the Client no later than the deadline indicated in the <b>Data Sheet</b>, or any extension to this deadline. Any Proposal or its modification received by the Client after the deadline shall be declared late and rejected, and promptly returned unopened.</p>
<p><b>18. Confidentiality</b></p>	<p>18.1 From the time the Proposals are opened to the time the Contract is awarded, the Consultant should not contact the Client on any matter related to its Technical and/or Financial Proposal. Information relating to the evaluation of Proposals and award recommendations shall not be disclosed to the Consultants who submitted the Proposals or to any other party not officially concerned with the process, until the Notification of Intention to Award the</p>

	<p>Contract. Exceptions to this ITC are where the Client notifies Consultants of the results of the evaluation of the Technical Proposals.</p> <p>18.2 Any attempt by Consultants or anyone on behalf of the Consultant to influence improperly the Client in the evaluation of the Proposals or Contract award decisions may result in the rejection of its Proposal, and may be subject to the application of prevailing Bank’s sanctions procedures.</p> <p>18.3 Notwithstanding the above provisions, from the time of the Proposals’ opening to the time of Contract award publication, if a Consultant wishes to contact the Client or the Bank on any matter related to the selection process, it shall do so only in writing.</p>
<p><b>19. Opening of Technical Proposals</b></p>	<p>19.1 The Client’s evaluation committee shall conduct the opening of the Technical Proposals in the presence of the Consultants’ authorized representatives who choose to attend (in person, or online if this option is offered in the <b>Data Sheet</b>). The opening date, time and the address are stated in the <b>Data Sheet</b>. The envelopes with the Financial Proposal shall remain sealed and shall be securely stored with a reputable public auditor or independent authority until they are opened in accordance with ITC 23.</p> <p>19.2 At the opening of the Technical Proposals the following shall be read out: (i) the name and the country of the Consultant or, in case of a Joint Venture, the name of the Joint Venture, the name of the lead member and the names and the countries of all members; (ii) the presence or absence of a duly sealed envelope with the Financial Proposal; (iii) any modifications to the Proposal submitted prior to proposal submission deadline; and (iv) any other information deemed appropriate or as indicated in the <b>Data Sheet</b>.</p>
<p><b>20. Proposals Evaluation</b></p>	<p>20.1 Subject to provision of ITC 15.1, the evaluators of the Technical Proposals shall have no access to the Financial Proposals until the technical evaluation is concluded and the Bank issues its “no objection”, if applicable.</p> <p>20.2 The Consultant is not permitted to alter or modify its Proposal in any way after the proposal submission deadline except as permitted under ITC 12.7. While evaluating the Proposals, the Client will conduct the evaluation solely on the basis of the submitted Technical and Financial Proposals.</p>

<p><b>21. Evaluation of Technical Proposals</b></p>	<p>21.1 The Client’s evaluation committee shall evaluate the Technical Proposals on the basis of their responsiveness to the Terms of Reference and the RFP, applying the evaluation criteria, sub-criteria, and point system specified in the <b>Data Sheet</b>. Each responsive Proposal will be given a technical score. A Proposal shall be rejected at this stage if it does not respond to important aspects of the RFP or if it fails to achieve the minimum technical score indicated in the <b>Data Sheet</b>.</p>
<p><b>22. Financial Proposals for QBS</b></p>	<p>22.1 Following the ranking of the Technical Proposals, when the selection is based on quality only (QBS), the top-ranked Consultant is invited to negotiate the Contract.</p> <p>22.2 If Financial Proposals were invited together with the Technical Proposals, only the Financial Proposal of the technically top-ranked Consultant is opened by the Client’s evaluation committee. All other Financial Proposals are returned unopened after the Contract negotiations are successfully concluded and the Contract is signed.</p>
<p><b>23. Public Opening of Financial Proposals (for QCBS, FBS, and LCS methods)</b></p>	<p>23.1 After the technical evaluation is completed and the Bank has issued its no objection (if applicable), the Client shall notify those Consultants whose Proposals were considered non-responsive to the RFP and TOR or did not meet the minimum qualifying technical score, advising them the following:</p> <ul style="list-style-type: none"> <li>(i) their Proposal was not responsive to the RFP and TOR or did not meet the minimum qualifying technical score;</li> <li>(ii) provide information relating to the Consultant’s overall technical score, as well as scores obtained for each criterion and sub-criterion;</li> <li>(iii) their Financial Proposals will be returned unopened after completing the selection process and Contract signing; and</li> <li>(iv) notify them of the date, time and location of the public opening of the Financial Proposals and invite them to attend.</li> </ul> <p>23.2 The Client shall simultaneously notify in writing those Consultants whose Proposals were considered responsive</p>

	<p>to the RFP and TOR, and that have achieved the minimum qualifying technical score, advising them the following:</p> <ul style="list-style-type: none"> <li>(i) their Proposal was responsive to the RFP and TOR and met the minimum qualifying technical score;</li> <li>(ii) provide information relating to the Consultant’s overall technical score, as well as scores obtained for each criterion and sub-criterion;</li> <li>(iii) their Financial Proposal will be opened at the public opening of Financial Proposals; and</li> <li>(iv) notify them of the date, time and location of the public opening and invite them for the opening of the Financial Proposals.</li> </ul> <p>23.3 The opening date shall be no less than ten (10) Business Days from the date of notification of the results of the technical evaluation, described in ITC 23.1 and 23.2. However, if the Client receives a complaint on the results of the technical evaluation within the ten (10) Business Days, the opening date shall be subject to ITC 31.1.</p> <p>23.4 The Consultant’s attendance at the opening of the Financial Proposals (in person, or online if such option is indicated in the <b>Data Sheet</b>) is optional and is at the Consultant’s choice.</p> <p>23.5 The Financial Proposals shall be opened publicly by the Client’s evaluation committee in the presence of the representatives of the Consultants and anyone else who chooses to attend. Any interested party who wishes to attend this public opening should contact the client as indicated in the <b>Data Sheet</b>. Alternatively, a notice of the public opening of Financial Proposals may be published on the Client’s website, if available. At the opening, the names of the Consultants, and the overall technical scores, including the break-down by criterion, shall be read aloud. The Financial Proposals will then be inspected to confirm that they have remained sealed and unopened. These Financial Proposals shall be then opened, and the total prices read aloud and recorded. Copies of the record shall be sent to all Consultants who submitted Proposals and to the Bank.</p>
<p><b>24. Correction of Errors</b></p>	<p>24.1 Activities and items described in the Technical Proposal but not priced in the Financial Proposal, shall be assumed to be included in the prices of other activities or items, and no corrections are made to the Financial Proposal.</p>

<p><b>a. Time-Based Contracts</b></p>	<p>24.1.1 If a Time-Based contract form is included in the RFP, the Client's evaluation committee will (a) correct any computational or arithmetical errors, and (b) adjust the prices if they fail to reflect all inputs included for the respective activities or items included in the Technical Proposal. In case of discrepancy between (i) a partial amount (sub-total) and the total amount, or (ii) between the amount derived by multiplication of unit price with quantity and the total price, or (iii) between words and figures, the former will prevail. In case of discrepancy between the Technical and Financial Proposals in indicating quantities of input, the Technical Proposal prevails and the Client's evaluation committee shall correct the quantification indicated in the Financial Proposal so as to make it consistent with that indicated in the Technical Proposal, apply the relevant unit price included in the Financial Proposal to the corrected quantity, and correct the total Proposal cost.</p>
<p><b>b. Lump-Sum Contracts</b></p>	<p>24.1.2 If a Lump-Sum contract form is included in the RFP, the Consultant is deemed to have included all prices in the Financial Proposal, so neither arithmetical corrections nor price adjustments shall be made. The total price, net of taxes understood as per ITC 25, specified in the Financial Proposal (Form FIN- 1) shall be considered as the offered price. Where there is a discrepancy between the amount in words and the amount figures, the amount in words shall prevail.</p>
<p><b>25. Taxes</b></p>	<p>25.1 The Client's evaluation of the Consultant's Financial Proposal shall exclude taxes and duties in the Client's country in accordance with the instructions in the <b>Data Sheet</b>.</p>
<p><b>26. Combined Quality and Cost Evaluation</b></p>	
<p><b>a. Quality and Cost-Based Selection (QCBS)</b></p>	<p>26.1 In the case of QCBS, the total score is calculated by weighting the technical and financial scores and adding them as per the formula and instructions in the <b>Data Sheet</b>. The Consultant with the Most Advantageous Proposal, which is the Proposal that achieves the highest combined technical and financial scores, will be invited for negotiations.</p>



<p><b>b. Fixed-Budget Selection (FBS)</b></p>	<p>26.2 In the case of FBS, those Proposals that exceed the budget indicated in ITC 14.1.4 of the <b>Data Sheet</b> shall be rejected.</p> <p>26.3 The Client will select the Consultant with the Most Advantageous Proposal, which is the highest-ranked Technical Proposal that does not exceed the budget indicated in the RFP, and invite such Consultant to negotiate the Contract.</p>
<p><b>c. Least-Cost Selection</b></p>	<p>26.4 In the case of Least-Cost Selection (LCS), the Client will select the Consultant with the Most Advantageous Proposal, which is the Proposal with the lowest evaluated total price among those Proposals that achieved the minimum qualifying technical score, and invite such a Consultant to negotiate the Contract.</p>
<p><b>D. Negotiations and Award</b></p>	
<p><b>27. Negotiations</b></p>	<p>27.1 The negotiations will be held at the date and address indicated in the Data Sheet with the Consultant’s representative(s) who must have written power of attorney to negotiate and sign a Contract on behalf of the Consultant.</p> <p>27.2 The Client shall prepare minutes of negotiations that are signed by the Client and the Consultant’s authorized representative.</p>
<p><b>a. Availability of Key Experts</b></p>	<p>27.3 The invited Consultant shall confirm the availability of all Key Experts included in the Proposal as a pre-requisite to the negotiations, or, if applicable, a replacement in accordance with ITC 12. Failure to confirm the Key Experts’ availability may result in the rejection of the Consultant’s Proposal and the Client proceeding to negotiate the Contract with the next-ranked Consultant.</p> <p>27.4 Notwithstanding the above, the substitution of Key Experts at the negotiations may be considered if due solely to circumstances outside the reasonable control of and not foreseeable by the Consultant, including but not limited to death or medical incapacity. In such case, the Consultant shall offer a substitute Key Expert within the period of time specified in the letter of invitation to negotiate the Contract, who shall have equivalent or better qualifications and experience than the original candidate.</p>

<p><b>b. Technical Negotiations</b></p>	<p>27.5 The negotiations include discussions of the Terms of Reference (TORs), the proposed methodology, the Client’s inputs, the special conditions of the Contract, and finalizing the “Description of Services” part of the Contract. These discussions shall not substantially alter the original scope of services under the TOR or the terms of the contract, lest the quality of the final product, its price, or the relevance of the initial evaluation be affected.</p>
<p><b>c. Financial Negotiations</b></p>	<p>27.6 The negotiations include the clarification of the Consultant’s tax liability in the Client’s country and how it should be reflected in the Contract.</p> <p>27.7 If the selection method included cost as a factor in the evaluation, the total price stated in the Financial Proposal for a Lump-Sum contract shall not be negotiated.</p> <p>27.8 In the case of a Time-Based contract, unit rates negotiations shall not take place, except when the offered Key Experts and Non-Key Experts’ remuneration rates are much higher than the typically charged rates by consultants in similar contracts. In such case, the Client may ask for clarifications and, if the fees are very high, ask to change the rates after consultation with the Bank. The format for (i) providing information on remuneration rates in the case of Quality Based Selection; and (ii) clarifying remuneration rates’ structure under this Clause, is provided in Appendix A to the Financial Form FIN-3: Financial Negotiations – Breakdown of Remuneration Rates.</p>
<p><b>28. Conclusion of Negotiations</b></p>	<p>28.1 The negotiations are concluded with a review of the finalized draft Contract, which then shall be initialed by the Client and the Consultant’s authorized representative.</p> <p>28.2 If the negotiations fail, the Client shall inform the Consultant in writing of all pending issues and disagreements and provide a final opportunity to the Consultant to respond. If disagreement persists, the Client shall terminate the negotiations informing the Consultant of the reasons for doing so. After having obtained the Bank’s no objection, the Client will invite the next-ranked Consultant to negotiate a Contract. Once the Client commences negotiations with the next-ranked Consultant, the Client shall not reopen the earlier negotiations.</p>
<p><b>29. Notification of Award</b></p>	<p>29.1 Upon expiry of the Standstill Period, specified in ITC 30.1 or any extension thereof, and upon satisfactorily addressing any complaint that has been filed within the</p>

	<p>Standstill Period, the Client shall, send a notification of award to the successful Consultant, confirming the Client's intention to award the Contract to the successful Consultant and requesting the successful Consultant to sign and return the draft negotiated Contract within eight (8) Business Days from the date of receipt of such notification. If specified in the <b>Data Sheet</b>, the client shall simultaneously request the successful Consultant to submit, within eight (8) Business Days, the Beneficial Ownership Disclosure Form.</p> <p><u>Contract Award Notice</u></p> <p>Within ten (10) Business Days from the date of notification of award such request, the Client shall publish the Contract Award Notice which shall contain, at a minimum, the following information:</p> <ul style="list-style-type: none"> <li>(a) name and address of the Client;</li> <li>(b) name and reference number of the contract being awarded, and the selection method used;</li> <li>(c) names of the consultants that submitted proposals, and their proposal prices as read out at financial proposal opening, and as evaluated;</li> <li>(d) names of all Consultants whose Proposals were rejected or were not evaluated, with the reasons there for;</li> <li>(e) the name of the successful consultant, the final total contract price, the contract duration and a summary of its scope; and</li> <li>(f) successful Consultant's Beneficial Ownership Disclosure Form, if specified in Data Sheet ITC 32.1.</li> </ul> <p>29.2 The Contract Award Notice shall be published on the Client's website with free access if available, or in at least one newspaper of national circulation in the Client's Country, or in the official gazette. The Client shall also publish the contract award notice in UNDB online.</p>
<p><b>30. Signing of Contract</b></p>	<p>30.1 The Contract shall be signed prior to the expiry date of the Proposal validity and promptly after expiry of the Standstill Period, specified in ITC 30.1 or any extension thereof, and upon satisfactorily addressing any complaint that has been filed within the Standstill Period.</p>
	<p>30.2 The Consultant is expected to commence the assignment on the date and at the location specified in the <b>Data Sheet</b>.</p>
<p><b>31. Procurement Related Complaint</b></p>	<p>31.1 The procedures for making a Procurement related Complaint are as specified in the <b>Data Sheet</b>.</p>

## Section 2. Instructions to Consultants

### E. Data Sheet

ITC Reference	A. General
1 (m)	<b>Electronic –Procurement System: Not Applicable</b>
2.1	<p><b>Name of the Client:</b> <u>Department of Finance, Government of West Bengal</u></p> <p><b>Method of selection:</b> <u>Quality and Cost based Selection (QCBS)</u></p> <p><i>As per the Procurement Regulations for IPF Borrowers, November 2020 (available on <a href="http://www.worldbank.org">www.worldbank.org</a>)</i></p>
2.2	<p><b>Financial Proposal to be submitted together with Technical Proposal:</b></p> <p>Yes.</p> <p><b>The name of the assignment is:</b> <u>Providing Service as Project Management Unit (PMU) for implementing the Program of West Bengal Building State Capability for Inclusive Social Protection Operation Project</u></p>
2.3	<p><b>A pre-proposal conference will be held:</b> No</p> <p>Date of pre-proposal conference:</p> <p>Address:</p> <p>E-mail:</p> <p>Contact person/conference coordinator:</p>
2.4	<b>The Client will provide the following inputs, project data, reports, etc. to facilitate the preparation of the Proposals:</b> Not Applicable
4.1	<b>Not Applicable.</b>
6.3.1	<b>A list of debarred firms and individuals is available at the Bank’s external website:</b> <a href="http://www.worldbank.org/debarr">www.worldbank.org/debarr</a>

<b>B. Preparation of Proposals</b>	
<b>9.1</b>	<p><b>This RFP has been issued in the English language.</b></p> <p><b>Proposals shall be submitted in English language.</b></p> <p><b>All correspondence exchange shall be in English language.</b></p>
<b>10.1</b>	<p><b>The Proposal shall comprise the following.</b></p> <p><b><u>FULL TECHNICAL PROPOSAL (FTP):</u></b></p> <p><b>1<sup>st</sup> Inner Envelope with the Technical Proposal:</b></p> <ul style="list-style-type: none"> <li>(1) Power of Attorney to sign the Proposal</li> <li>(2) TECH-1</li> <li>(3) TECH-2</li> <li>(4) TECH-3</li> <li>(5) TECH-4</li> <li>(6) TECH-5</li> <li>(7) TECH-6</li> </ul> <p>AND</p> <p><b>2<sup>nd</sup> Inner Envelope with the Financial Proposal:</b></p> <ul style="list-style-type: none"> <li>(1) FIN-1</li> <li>(2) FIN-2</li> <li>(3) FIN-3</li> <li>(4) FIN-4</li> <li>(5) FIN-5</li> <li>(6) Statement of Undertaking (Included under paragraph (f) of Form TECH-1)</li> </ul>
<b>10.2</b>	<p><b>Statement of Undertaking is required: Yes.</b></p>
<b>11.1</b>	<p><b>Participation of Sub-consultants, Key Experts and Non-Key Experts in more than one Proposal is permissible: No</b></p>

12.1	<b>Proposals shall be valid for 120 calendar days after the proposal submission deadline, which is 12.11.2024</b>
13.1	<p><b>Clarifications may be requested no later 24.10.2024, 15:00 hrs.</b></p> <p>The contact information for requesting clarifications is: E-mail: <a href="mailto:tender.pppwbfd@gmail.com">tender.pppwbfd@gmail.com</a></p>
14.1.2 (do not use for Fixed Budget method)	<b>Estimated input of Key Experts' time-input: 180 person-months.</b>
14.1.3 for time-based contracts only	<p><b>The Consultant's Proposal must include <u>the minimum</u> Key Experts' time-input of 180 person-months.</b></p> <p><b>For the evaluation and comparison of Proposals only:</b> if a Proposal includes less than the required minimum time-input, the missing time-input (expressed in person-month) is calculated as follows:</p> <p>The missing time-input is multiplied by the highest remuneration rate for a Key Expert in the Consultant's Proposal and added to the total remuneration amount. Proposals that quoted higher than the required minimum of time-input will not be adjusted.</p>
14.1.4 and 26.2 use for Fixed Budget method	<b>Not Applicable</b>
15.1	Delete from the first sentence of ITC 15.1, the following: 'and shall comprise the documents listed in the <b>Data Sheet</b> '.
15.2	<p><b>The format of the Technical Proposal to be submitted is: FTP:</b></p> <p>Full Technical Proposal</p> <p>Submission of the Technical Proposal in a wrong format may lead to the Proposal being deemed non-responsive to the RFP requirements.</p>
16.1	<i>Only travel expenses will be reimbursed as per Govt. of West Bengal Rules</i>

16.2	Delete from ITC 16.2, the following: ‘foreign and/or’. <b>A price adjustment provision applies to remuneration rates: No.</b>
16.3	<p><b>Information on the Consultant’s tax obligations in India can be found from the Ministry of Finance, Government of India website <a href="http://finmin.nic.in">http://finmin.nic.in</a></b></p> <p>Consultants and their Sub-consultants and Experts are responsible for payment of all taxes as applicable in India.</p> <p>The Client will, however reimburse on proof of submission with relevant Government Authority, the Goods &amp; Services Tax (GST) payable on the contract value by the consultant, as per Applicable Law in India. Statutory deductions of taxes at source (TDS), however, shall be made as applicable.</p> <p>The above only are to be shown separately in the financial proposal.</p>
16.4	<b>The Financial Proposal shall be submitted in Indian Rupees (INR).</b>
16.5	<b>Payments under the Contract shall be made in Indian Rupees (INR).</b>
<b>C. Submission, Opening and Evaluation</b>	
17.1	<b>The Consultants shall not have the option of submitting their Proposals electronically.</b>

<p><b>17.4</b></p>	<p><b>The Consultant must submit:</b>  (a) <b>Technical Proposal:</b> one (1) original and 2_copies;  (b) <b>Financial Proposal:</b> one (1) original.</p>						
<p><b>17.7 and 17.9</b></p>	<p><b>The Proposals must be submitted no later than:</b>  <b>Date: 12.11.2024</b>  <b>Time: 15.00 Hrs</b></p> <p><b>The Proposal submission address is:</b> Finance Department, Government of West Bengal, Room No 1209, 12th Floor, ‘Nabanna’, 325, Sarat Chatterjee Road, Howrah- 711102</p>						
<p><b>19.1</b></p>	<p><b>An online option of the opening of the Technical Proposals is offered:</b>  No</p> <p><b>The opening shall take place at:</b> same address as the Proposal submission address, Conference Room No. 1202 at 16.00 Hrs</p> <p><b>Date:</b> same as the submission deadline indicated in 17.7.  <b>Time:</b> 16.00 Hrs</p> <p>In the event of the specified date of proposal opening being declared a holiday for the Client, the proposals will be opened at the appointed time and location on the next working day</p>						
<p><b>19.2</b></p>	<p><b>In addition, the following information will be read aloud at the opening of the Technical Proposals:</b> N/A</p>						
<p><b>21.1</b>  [for FTP]</p>	<p><b>Evaluation of Technical Proposal:</b>  <b>Part B: Evaluation Criteria:</b></p> <p>Criteria, sub-criteria, and point system for the evaluation of the Full Technical Proposals:</p> <table style="width: 100%; border: none;"> <thead> <tr> <th style="width: 80%;"></th> <th style="text-align: right;"><u>Points</u></th> </tr> </thead> <tbody> <tr> <td>(i) <b>Specific experience of the Consultant (as a firm) relevant to the Assignment:</b></td> <td style="text-align: right;"><b>[10]</b></td> </tr> <tr> <td colspan="2"> <p>Experience in similar consultancy assignment completed valuing more than INR 2 crores in social sector on behalf of Government or Multilateral Institutions in last 5 years. <b>[2 point for each project. Maximum points - 10 points] Note. To achieve the maximum score in this criterion, the bidder must demonstrate experience in 5 relevant projects.</b></p> </td> </tr> </tbody> </table>		<u>Points</u>	(i) <b>Specific experience of the Consultant (as a firm) relevant to the Assignment:</b>	<b>[10]</b>	<p>Experience in similar consultancy assignment completed valuing more than INR 2 crores in social sector on behalf of Government or Multilateral Institutions in last 5 years. <b>[2 point for each project. Maximum points - 10 points] Note. To achieve the maximum score in this criterion, the bidder must demonstrate experience in 5 relevant projects.</b></p>	
	<u>Points</u>						
(i) <b>Specific experience of the Consultant (as a firm) relevant to the Assignment:</b>	<b>[10]</b>						
<p>Experience in similar consultancy assignment completed valuing more than INR 2 crores in social sector on behalf of Government or Multilateral Institutions in last 5 years. <b>[2 point for each project. Maximum points - 10 points] Note. To achieve the maximum score in this criterion, the bidder must demonstrate experience in 5 relevant projects.</b></p>							



(ii) **Adequacy and quality of the proposed methodology, and work plan in responding to the Terms of Reference (TORs):** [30]

*The score is subdivided as follows:*

- a) Clear methodology: [20]
- b) Responsiveness to the ToR: [10]

*[Notes to Consultant: The Client will assess whether the proposed methodology is clear, proposal is responsive to the TOR, work plan is realistic and implementable; overall team composition is balanced and has an appropriate skills mix; and the work plan has right input of Experts.]*

(iii) **Key Experts' qualifications and competence for the Assignment:** 60

*{Notes to Consultant: each position number corresponds to the same for the Key Experts in Form TECH-6 to be prepared by the Consultant}*

Sl. No.	Role	Qty	Person Months	Max Points
1	Project Manager	1	24	10
2	Deputy Project Manager	2	48	7 x 2
3	Project Associates	3	72	5 x 3
4	Monitoring and Learning Evaluation Specialist	1	12	7
5	Communications Specialist	1	12	7
6	DBT Specialist	1	12	7
<b>Grand Total</b>		<b>9</b>	<b>180</b>	<b>60</b>

**Total points for criterion (iii): 60**

The number of points to be assigned to each of the above positions shall be determined as per requirements provided in the TOR and considering other three sub-criteria and relevant percentage weights:

- 1) Required Educational Qualification : 20%
- 2) Professional Experience in the required area of assignment: 80%

Total weight: 100%

**Total points for the three criteria:100**

**The minimum technical score (St) required to pass is:70**

21.1 [for STP]	Not Applicable
23.4	<b>An online option of the opening of the Financial Proposals is offered:</b> No

23.5	<p>Following the completion of the evaluation of the Technical Proposals, the Client will notify all Consultants of the location, date and time of the public opening of Financial Proposals. Any interested party who wishes to attend this public opening should contact Secretary, Finance Department, Government of West Bengal Room No 1209, 12th Floor, ‘Nabanna’, 325, Sarat Chatterjee Road, Howrah- 711102, and request to be notified of the location, date and time of the public opening of Financial Proposals. The request should be made before the deadline for submission of Proposals, stated above.</p> <p>Alternatively, a notice of the public opening of Financial Proposals may be published on the Client’s website, if available.</p> <p>In the event of the specified date of proposal opening being declared a holiday for the Client, the proposals will be opened at the appointed time and location on the next working day.</p>
25.1	<p>For the purpose of the evaluation, the Client will exclude: all local identifiable indirect taxes such as GST or similar taxes levied on the contract’s invoices.</p> <p>If a Contract is awarded, at Contract negotiations, all such taxes will be discussed, finalized (using the itemized list as a guidance but not limiting to it) and added to the Contract amount as a separate line, also indicating which taxes shall be paid by the Consultant and which taxes are withheld and paid by the Client on behalf of the Consultant.</p>
26.1 (QCBS only)	<p><b>The lowest evaluated Financial Proposal (Fm) is given the maximum financial score (Sf) of 100.</b></p> <p><b>The formula for determining the financial scores (Sf) of all other Proposals is calculated as following:</b></p> <p><math>Sf = 100 \times Fm / F</math>, in which “Sf” is the financial score, “Fm” is the lowest price, and “F” the price of the proposal under consideration.</p> <p><i>[or replace with another inversely proportional formula acceptable to the Bank]</i></p> <p>The weights given to the Technical (T) and Financial (P) Proposals are: T = 70%</p> <p>P = 30%</p> <p>Proposals are ranked according to their combined technical (St) and financial (Sf) scores using the weights (T = the weight given to the Technical Proposal; P = the weight given to the Financial Proposal; T + P = 1) as following: <math>S = St \times T\% + Sf \times P\%</math>.</p>

	<b>D. Negotiations and Award</b>
<b>27.1</b>	<p><b>Expected date and address for contract negotiations:</b></p> <p><b>Date: 16.12.2024 (Tentative)</b></p> <p><b>Address:</b> Finance Department, Government of West Bengal Room No 1209, 12th Floor, ‘Nabanna’, 325, Sarat Chatterjee Road, Howrah- 711102</p>
<b>29</b>	<p>Replace ITC 29 with the following:</p> <p>“29.1 After completing the negotiations, and obtaining the Bank’s no objection to the negotiated draft Contract, if applicable, the Client shall, send a notification of award to the successful Consultant, confirming the Client’s intention to award the Contract to the successful Consultant and requesting the successful Consultant to sign and return the draft negotiated Contract within eight (8) Business Days from the date of receipt of such notification.</p> <p><u>Contract Award Notice</u></p> <p>Within ten (10) Business Days from the date of notification of award such request, the Client shall publish the Contract Award Notice which shall contain, at a minimum, the following information:</p> <ul style="list-style-type: none"> <li>(a) name and address of the Client;</li> <li>(b) name and reference number of the contract being awarded, and the selection method used;</li> <li>(c) names of the consultants that submitted proposals, and their proposal prices as read out at financial proposal opening, and as evaluated;</li> <li>(d) names of all Consultants whose Proposals were rejected or were not evaluated, with the reasons therefor; and</li> <li>(e) the name of the successful consultant, the final total contract price, the contract duration and a summary of its scope.</li> </ul> <p>29.2 The Contract Award Notice shall be published on the Client’s website with free access if available, or in at least one newspaper of national circulation in the Client’s Country, or in the official gazette.”</p>
<b>30.1</b>	<p>Replace ITC 30 with the following:</p> <p>“The Contract shall be signed prior to the expiry date of the Proposal validity, specified in ITC 12.1 or any extension thereof.”</p>

30.2	<p><b>Expected date for the commencement of the Services:</b></p> <p><b>Date:</b> not later than 1 month from issuance of client’s notice instructing the consultant to begin carrying out the services at: Kolkata, West Bengal</p>
31.1	<p>The procedures for making a Procurement-related Complaint are detailed in the “<u>Procurement Regulations for IPF Borrowers</u> (Annex III).” If a Consultant wishes to make a Procurement-related Complaint, the Consultant shall submit its complaint following these procedures, In Writing (by the quickest means available, such as by email or fax), to:</p> <p><b>For the attention of:</b> Dr. Sudip Kumar Sinha</p> <p><b>Title/position:</b> Secretary, Department of Finance, Government of West Bengal</p> <p><b>Client:</b> Department of Finance, Government of West Bengal</p> <p><b>Email address:</b> <a href="mailto:tender.pppwbfd@gmail.com">tender.pppwbfd@gmail.com</a></p> <p>In summary, a Procurement-related Complaint may challenge any of the following:</p> <ol style="list-style-type: none"> <li>1. the terms of this Request for Proposal;</li> <li>2. the Client’s decision to exclude a Consultant from the procurement process prior to the award of contract; and</li> <li>3. the Client’s decision to award the contract.</li> </ol>

### Section 3. Technical Proposal – Standard Forms

{Notes to Consultant shown in brackets { } throughout Section 3 provide guidance to the Consultant to prepare the Technical Proposal; they should not appear on the Proposals to be submitted.}

#### CHECKLIST OF REQUIRED FORMS

Required for FTP or STP ✓		FORM	DESCRIPTION	Page Limit
FTP	STP			
✓	✓	TECH-1	Technical Proposal Submission Form.	3 (Three)
✓ If applicable		TECH-1 Attachment	If the Proposal is submitted by a joint venture, attach a letter of intent or a copy of an existing agreement.	As required
✓ If applicable		Power of Attorney	No pre-set format/form. In the case of a Joint Venture, several are required: a power of attorney for the authorized representative of each JV member, and a power of attorney for the representative of the lead member to represent all JV members	As required
✓		TECH-2	Consultant's Organization and Experience.	As required
✓		TECH-2A	A. Consultant's Organization	10 (Ten)
✓		TECH-2B	B. Consultant's Experience	20 (Twenty)
✓		TECH-3	Comments or Suggestions on the Terms of Reference and on Counterpart Staff and Facilities to be provided by the Client.	-
✓		TECH-3A	A. On the Terms of Reference	10 (Ten)
✓		TECH-3B	B. On the Counterpart Staff and Facilities	5 (Five)
✓	✓	TECH-4	Description of the Approach, Methodology, and Work Plan for Performing the Assignment	40 (Forty)
✓	✓	TECH-5	Work Schedule and Planning for Deliverables	4 (Four)
✓	✓	TECH-6	Team Composition, Key Experts Inputs, and attached Curriculum Vitae (CV)	Maximum 5 page for each expert CV;

**All pages of the original Technical and Financial Proposal shall be initialed by the same authorized representative of the Consultant who signs the Proposal.**

## FORM TECH-1

### TECHNICAL PROPOSAL SUBMISSION FORM

---

{Location, Date}

---

To: *[Name and address of Client]*

Dear Sirs:

We, the undersigned, offer to provide the consulting services for *[Insert title of assignment]* in accordance with your Request for Proposals (RFP) dated *[Insert Date]* and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal and a Financial Proposal sealed in a separate envelope.

{If the Consultant is a joint venture, insert the following: We are submitting our Proposal a joint venture with: {Insert a list with full name and the legal address of each member, and indicate the lead member}. We have attached a copy {insert: “of our letter of intent to form a joint venture” or, if a JV is already formed, “of the JV agreement”} signed by every participating member, which details the likely legal structure of and the confirmation of joint and severable liability of the members of the said joint venture.

{OR

If the Consultant’s Proposal includes Sub-consultants, insert the following: We are submitting our Proposal with the following firms as Sub-consultants: {Insert a list with full name and address of each Sub-consultant.}

We hereby declare that:

- a) All the information and statements made in this Proposal are true and we accept that any misinterpretation or misrepresentation contained in this Proposal may lead to our disqualification by the Client and/or may be sanctioned by the Bank.
- (b) Our Proposal shall be valid and remain binding upon us until *[insert day, month and year in accordance with ITC 12.1]*.
- (c) We have no conflict of interest in accordance with ITC 3.
- (d) We meet the eligibility requirements as stated in ITC 6, and we confirm our understanding of our obligation to abide by the Bank’s policy in regard to Fraud and Corruption as per ITC 5.
- (e) We, along with any of our sub-consultants, subcontractors, suppliers, or service providers for any part of the contract, are not subject to, and not controlled by any entity or

individual that is subject to, a temporary suspension or a debarment imposed by the World Bank Group or a debarment imposed by the World Bank Group in accordance with the Agreement for Mutual Enforcement of Debarment Decisions between the World Bank and other development banks. Further, we are not ineligible under the Client's country laws or official regulations or pursuant to a decision of the United Nations Security Council.

- (f) In competing for (and, if the award is made to us, in executing) the Contract, we undertake to observe the laws against fraud and corruption, including bribery, in force in India.
- (g) Except as stated in the Data Sheet, ITC 12.7, we undertake to negotiate a Contract on the basis of the proposed Key Experts. We accept that the substitution of Key Experts for reasons other than those stated in ITC 12 and ITC 27.4 may lead to the termination of Contract negotiations.
- (h) Our Proposal is binding upon us and subject to any modifications resulting from the Contract negotiations.

We undertake, if our Proposal is accepted and the Contract is signed, to initiate the Services related to the assignment no later than the date indicated in ITC 30.2 of the Data Sheet.

We understand that the Client is not bound to accept any Proposal that the Client receives.

We remain, Yours

sincerely,

---

Signature (of Consultant's authorized representative) {In full and initials}:

Full name: {insert full name of authorized representative}

Title: {insert title/position of authorized representative}

Name of Consultant (company's name or JV's name):

Capacity: {insert the person's capacity to sign for the Consultant}

Address: {insert the authorized representative's address}

Phone/fax: {insert the authorized representative's phone and fax number, if applicable}

Email: {insert the authorized representative's email address} \_\_\_\_\_

{For a joint venture, either all members shall sign or only the lead member, in which case the power of attorney to sign on behalf of all members shall be attached}

## FORM TECH-2 (FOR FULL TECHNICAL PROPOSAL ONLY)

### CONSULTANT'S ORGANIZATION AND EXPERIENCE

---

Form TECH-2: a brief description of the Consultant's organization and an outline of the recent experience of the Consultant that is most relevant to the assignment. In the case of a joint venture, information on similar assignments shall be provided for each partner. For each assignment, the outline should indicate the names of the Consultant's Key Experts and Sub-consultants who participated, the duration of the assignment, the contract amount (total and, if it was done in a form of a joint venture or a sub-consultancy, the amount paid to the Consultant), and the Consultant's role/involvement.

#### A - Consultant's Organization

1. Provide here a brief description of the background and organization of your company, and – in case of a joint venture – of each member for this assignment.
2. Include organizational chart, a list of Board of Directors, and beneficial ownership.

#### B - Consultant's Experience

---

1. List only previous **similar** assignments successfully completed in the last **5years**.
2. List only those assignments for which the Consultant was legally contracted by the Client as a company or was one of the joint venture members. Assignments completed by the Consultant's individual experts working privately or through other consulting firms cannot be claimed as the relevant experience of the Consultant, or that of the Consultant's partners or sub-consultants, but can be claimed by the Experts themselves in their CVs. The Consultant should be prepared to substantiate the claimed experience by presenting copies of relevant documents and references if so, requested by the Client.



<b>Duration</b>	<b>Assignment name/ &amp; brief description of main deliverables/outputs</b>	<b>Name of Client &amp; Country of Assignment</b>	<b>Approx. Contract value (in Rs.)/ Amount paid to your firm</b>	<b>Role on the Assignment</b>
{e.g., Jan.2009– Apr.2010}	{e.g., “Improvement quality of ”: designed master plan for rationalization of ;}	{e.g., Ministry of . , country}	{e.g., Rs.1 mill/Rs. 0.5 mill}	{e.g., Lead partner in a JV A&B&C}
{e.g., Jan-May 2008}	{e.g., “Support to sub-national government ”: drafted secondary level regulations on }	{e.g., municipality of , country}	{e.g., Rs. 0.2 mil/Rs. 0.2 mil}	{e.g., sole Consultant}

## **FORM TECH-3 (FOR FULL TECHNICAL PROPOSAL)**

### **COMMENTS AND SUGGESTIONS ON THE TERMS OF REFERENCE, COUNTERPART STAFF, AND FACILITIES TO BE PROVIDED BY THE CLIENT**

---

Form TECH-3: comments and suggestions on the Terms of Reference that could improve the quality/effectiveness of the assignment; and on requirements for counterpart staff and facilities, which are provided by the Client, including: administrative support, office space, local transportation, equipment, data, etc.

#### **A - On the Terms of Reference**

{improvements to the Terms of Reference, if any}

#### **B - On Counterpart Staff and Facilities**

{comments on counterpart staff and facilities to be provided by the Client. For example, administrative support, office space, local transportation, equipment, data, background reports, etc., if any}

**FORM TECH-4 (FOR FULL TECHNICAL PROPOSAL ONLY)**  
**DESCRIPTION OF APPROACH, METHODOLOGY, AND WORK PLAN IN**  
**RESPONDING TO THE TERMS OF REFERENCE**

---

Form TECH-4: a description of the approach, methodology and work plan for performing the assignment, including a detailed description of the proposed methodology and staffing for training, if the Terms of Reference specify training as a specific component of the assignment.

{Suggested structure of your Technical Proposal (in FTP format):

- a) Technical Approach and Methodology
  - b) Work Plan
  - c) Organization and Staffing }
- 
- a) **Technical Approach and Methodology.**{Please explain your understanding of the objectives of the assignment as outlined in the Terms of Reference (TORs), the technical approach, and the methodology you would adopt for implementing the tasks to deliver the expected output(s), and the degree of detail of such output. Please do not repeat/copy the TORs in here.}
  
  - b) **Work Plan.**{Please outline the plan for the implementation of the main activities/tasks of the assignment, their content and duration, phasing and interrelations, milestones (including interim approvals by the Client), and tentative delivery dates of the reports. The proposed work plan should be consistent with the technical approach and methodology, showing your understanding of the TOR and ability to translate them into a feasible working plan. A list of the final documents (including reports) to be delivered as final output(s) should be included here. The work plan should be consistent with the Work Schedule Form. }
  
  - c) **Organization and Staffing.**{Please describe the structure and composition of your team, including the list of the Key Experts, Non-Key Experts and relevant technical and administrative support staff. }

## FORM TECH-5 (FOR FTP)

### WORK SCHEDULE AND PLANNING FOR DELIVERABLES

N°	Deliverables <sup>1</sup> (D-..)	Months											
		1	2	3	4	5	6	7	8	9	.....	n	TOTAL
<b>D-1</b>	{e.g., Deliverable #1: Report A												
	1) data collection												
	2) drafting												
	3) inception report												
	4) incorporating comments												
	5) delivery of final report to Client}												
<b>D-2</b>	{e.g., Deliverable #2 }												

- 1 List the deliverables with the breakdown for activities required to produce them and other benchmarks such as the Client’s approvals. For phased assignments, indicate the activities, delivery of reports, and benchmarks separately for each phase.
- 2 Duration of activities shall be indicated in a form of a bar chart.
3. Include a legend, if necessary, to help read the chart.


## FORM TECH-6 (FOR FTP)

### TEAM COMPOSITION, ASSIGNMENT, AND KEY EXPERTS' INPUTS

N°	Name	Expert's input (in person/month) per each Deliverable (listed in TECH-5)										Total time-input (in Months)		
		Position	D-1	D-2	D-3	.....	D-...					Home	Field	Total
<b>KEY EXPERTS</b>														
K-1	{e.g., Mr. Abbbb}	[Team Leader]	[Home]	[2 month]	[1.0]	[1.0]								
			[Field]	[0.5 m]	[2.5]	[0]								
K-2														
K-3														
n														
										<b>Subtotal</b>				
<b>NON-KEY EXPERTS</b>														
N-1			[Home]											
			[Field]											
N-2														
n														
										<b>Subtotal</b>				
										<b>Total</b>				

1 For Key Experts, the input should be indicated individually for the same positions as required under the Data Sheet ITC21.1.

- 2 Months are counted from the start of the assignment/mobilization. One (1) month equals twenty-two (22) working (billable) days. One working (billable) day shall be not less than eight (8) working (billable) hours.
- 3 "Home" means work in the office in the expert's country of residence. "Field" work means work carried out in the Client's country or any other country outside the expert's country of residence.

 Full time input Part

 time input

## FORM TECH-6 (CONTINUED)

### CURRICULUM VITAE (CV)

<b>Position Title and No.</b>	{e.g., K-1, TEAM LEADER}
<b>Name of Expert:</b>	{Insert full name}
<b>Date of Birth:</b>	{day/month/year}
<b>Country of Citizenship/Residence</b>	

**Education:** {List college/university or other specialized education, giving names of educational institutions, dates attended, degree(s)/diploma(s) obtained}

---

**Employment record relevant to the assignment:** {Starting with present position, list in reverse order. Please provide dates, name of employing organization, titles of positions held, types of activities performed and location of the assignment, and contact information of previous clients and employing organization(s) who can be contacted for references. Past employment that is not relevant to the assignment does not need to be included. }

<b>Period</b>	<b>Employing organization and your title/position. Contact information for references</b>	<b>Country</b>	<b>Summary of activities performed relevant to the Assignment</b>
[e.g., May 2005-present]	[e.g., Ministry of ....., advisor/consultant to...  For references: Tel           /e-mail.....; Mr. Hbbbb, deputy minister]		

Membership in Professional Associations and Publications:

---

Language Skills (indicate only languages in which you can work): \_\_\_\_\_

---





## **Section 4. Financial Proposal - Standard Forms**

{*Notes to Consultant* shown in brackets { } provide guidance to the Consultant to prepare the Financial Proposals; they should not appear on the Financial Proposals to be submitted.}

Financial Proposal Standard Forms shall be used for the preparation of the Financial Proposal according to the instructions provided in Section 2.

- FIN-1 Financial Proposal Submission Form
- FIN-2 Summary of Costs
- FIN-3 Breakdown of Remuneration, including Appendix A “Financial Negotiations - Breakdown of Remuneration Rates” in the case of QBS method
- FIN-4 Reimbursable expenses
- FIN- 5 Rate Quote For Additional Manpower

**FORM FIN-1**  
**FINANCIAL PROPOSAL SUBMISSION FORM**

---

{Location, Date}

To: [Name and address of Client]

---

Dear Sirs:

We, the undersigned, offer to provide the consulting services for [Insert title of assignment] in accordance with your Request for Proposal dated [Insert Date] and our Technical Proposal.

Our attached Financial Proposal is for the amount of Rs. \_\_\_\_\_ {Insert amount in words and figures}, *excluding of all indirect local taxes in accordance with ITC 25.1 in the Data Sheet*. The estimated amount of local indirect taxes is Rs. \_\_\_\_\_ {Insert amount in words and figures} which shall be confirmed or adjusted, if needed, during negotiations. {Please note that all amounts shall be the same as in Form FIN- 2}.

Our Financial Proposal shall be valid and remain binding upon us, subject to the modifications resulting from Contract negotiations, for the period of time specified in the Data Sheet, ITC 12.1.

Commissions and gratuities paid or to be paid by us to an agent or any third party relating to preparation or submission of this Proposal and Contract execution, paid if we are awarded the Contract, are listed below:

Name and Address of Agents	Amount and Currency	Purpose of Commission or Gratuity
_____	_____	_____
_____	_____	_____

{If no payments are made or promised, add the following statement: “No commissions or gratuities have been or are to be paid by us to agents or any third party relating to this Proposal and Contract execution.”}

---

We understand you are not bound to accept any Proposal you receive. We

remain,

Yours sincerely,

---

Signature (of Consultant’s authorized representative) {In full and initials}:

Full name: {insert full name of authorized representative} Title:  
                  {insert title/position of authorized representative}  
Name of Consultant (company's name or JV's name):  
Capacity: {insert the person's capacity to sign for the Consultant}  
Address: {insert the authorized representative's address}  
Phone/fax: {insert the authorized representative's phone and fax number, if applicable}  
Email: {insert the authorized representative's email address}\_\_\_\_\_

{For a joint venture, either all members shall sign or only the lead member/consultant, in which case the power of attorney to sign on behalf of all members shall be attached}

**FORM FIN-2 SUMMARY OF COSTS**

<b>Item</b>	<b>Cost</b>
	{ Consultant must state the proposed Costs in accordance with ITC <b>16.4 of the Data Sheet</b> }
	In Indian Rupees (Rs.)
<b>Cost of the Financial Proposal</b>	
Including:	
(1) Remuneration	
(2) Reimbursables	
<b>Total Cost of the Financial Proposal:</b> {Should match the amount in Form FIN-1}	
<b>Indirect Local Tax Estimates – to be discussed and finalized at the negotiations if the Contract is awarded</b>	
<u>Total Estimate for GST:</u>	

### FORM FIN-3 BREAKUP OF REMUNERATION

When used for Lump-Sum contract assignment, information to be provided in this Form shall only be used to demonstrate the basis for the calculation of the Contract's ceiling amount; to calculate applicable taxes at contract negotiations; and, if needed, to establish payments to the Consultant for possible additional services requested by the Client. This Form shall not be used as a basis for payments under Lump-Sum contracts

A. Remuneration _____					
No.	Name	Position (as in TECH-6)	Person-month Remuneration Rate	Time Input in Person/Month (from TECH-6)	Total in Rs.
_____	<b>Key Experts</b>				
K-1	_____	_____	[Home]	_____	_____
			[Field]	_____	_____
K-2	_____	_____	_____	_____	_____
	_____	_____	_____	_____	_____
	_____	_____	_____	_____	_____
	_____	_____	_____	_____	_____
_____	<b>Non-Key Experts</b>				
N-1	_____	_____	[Home]	_____	_____
N-2	_____	_____	[Field]	_____	_____
	_____	_____	_____	_____	_____
	_____	_____	_____	_____	_____
	<b>Total Costs (Rs.)</b>				_____

## **Appendix A. Financial Negotiations - Breakup of Remuneration Rates**

### **1. Review of Remuneration Rates**

- 1.1. The remuneration rates are made up of salary or a base fee, social costs, overheads, profit, and any premium or allowance that may be paid for assignments away from headquarters or a home office. An attached Sample Form can be used to provide a breakdown of rates.
- 1.2. If the RFP requests submission of a technical proposal only, the Sample Form is used by the selected Consultant to prepare for the negotiations of the Contract. If the RFP requests submission of the financial proposal, the Sample Form shall be completed and attached to the Financial Form-3. Agreed (at the negotiations) breakdown sheets shall form part of the negotiated Contract and included in its Appendix D or C.
- 1.3. At the negotiations the firm shall be prepared to disclose its audited financial statements for the last three years, to substantiate its rates, and accept that its proposed rates and other financial matters are subject to scrutiny. The Client is charged with the custody of government funds and is expected to exercise prudence in the expenditure of these funds.
- 1.4. Rate details are discussed below:
  - (i) Salary is the gross regular cash salary or fee paid to the individual in the firm's home office. It shall not contain any premium for work away from headquarters or bonus (except where these are included by law or government regulations).
  - (ii) Bonuses are normally paid out of profits. To avoid double counting, any bonuses shall not normally be included in the "Salary" and should be shown separately. Where the Consultant's accounting system is such that the percentages of social costs and overheads are based on total revenue, including bonuses, those percentages shall be adjusted downward accordingly. Where national policy requires that 13 months' pay be given for 12 months' work, the profit element need not be adjusted downward. Any discussions on bonuses shall be supported by audited documentation, which shall be treated as confidential.
  - (iii) Social Charges are the costs of non-monetary benefits and may include, inter alia, social security (including pension, medical, and life insurance costs) and the cost of a paid sick and/or annual leave. In this regard, a paid leave during public holidays or an annual leave taken during an assignment if no Expert's replacement has been provided is not considered social charges.
  - (iv) Cost of Leave. The principles of calculating the cost of total days leave per annum as a percentage of basic salary is normally calculated as follows:

Leave cost as percentage of salary = \_\_\_\_\_

total days leave x 100 [365 - w - ph - v - s]

Where w = weekends, ph = public holidays, v = vacation, and s = sick leave.

Please note that leave can be considered as a social cost only if the Client is not charged for the leave taken.

- (v) Overheads are the Consultant's business costs that are not directly related to the execution of the assignment and shall not be reimbursed as separate items under the Contract. Typical items are home office costs (non-billable time, time of senior Consultant's staff monitoring the project, rent of headquarters' office, support staff, research, staff training, marketing, etc.), the cost of Consultant's personnel not currently employed on revenue-earning projects, taxes on business activities, and business promotion costs. During negotiations, audited financial statements, certified as correct by an independent auditor and supporting the last three years' overheads, shall be available for discussion, together with detailed lists of items making up the overheads and the percentage by which each relates to basic salary. The Client does not accept an add-on margin for social charges, overhead expenses, etc. for Experts who are not permanent employees of the Consultant. In such case, the Consultant shall be entitled only to administrative costs and a fee on the monthly payments charged for sub-contracted Experts.
- (vi) Profit is normally based on the sum of the Salary, Social costs, and Overheads. If any bonuses paid on a regular basis are listed, a corresponding reduction shall be made in the profit amount. Profit shall not be allowed on travel or any other reimbursable expenses.
- (vii) Away from Home Office Allowance or Premium or Subsistence Allowances. Some Consultants pay allowances to Experts working away from headquarters or outside of the home office. Such allowances are calculated as a percentage of salary (or a fee) and shall not draw overheads or profit. Sometimes, by law, such allowances may draw social costs. In this case, the amount of this social cost shall still be shown under social costs, with the net allowance shown separately.

Where w = weekends, ph = public holidays, v = vacation, and s = sick leave.

Please note that leave can be considered as a social cost only if the Client is not charged for the leave taken.

- (viii) Overheads are the Consultant's business costs that are not directly related to the execution of the assignment and shall not be reimbursed as separate items under the Contract. Typical items are home office costs (non-billable time, time of senior Consultant's staff monitoring the project, rent of headquarters' office, support staff, research, staff training, marketing, etc.), the cost of Consultant's personnel not currently employed on revenue-earning projects, taxes on business activities, and business promotion costs. During negotiations, audited financial statements, certified as correct by an independent auditor and supporting the last three years' overheads, shall be available for discussion, together with detailed lists of items making up the overheads and the percentage by which each relates to basic salary. The Client does not accept an add-on margin for social charges, overhead expenses, etc. for Experts

who are not permanent employees of the Consultant. In such case, the Consultant shall be entitled only to administrative costs and a fee on the monthly payments charged for sub-contracted Experts.

- (ix) Profit is normally based on the sum of the Salary, Social costs, and Overheads. If any bonuses paid on a regular basis are listed, a corresponding reduction shall be made in the profit amount. Profit shall not be allowed on travel or any other reimbursable expenses.
- (x) Away from Home Office Allowance or Premium or Subsistence Allowances. Some Consultants pay allowances to Experts working away from headquarters or outside of the home office. Such allowances are calculated as a percentage of salary (or a fee) and shall not draw overheads or profit. Sometimes, by law, such allowances may draw social costs. In this case, the amount of this social cost shall still be shown under social costs, with the net allowance shown separately.



## Sample Form

Consultant:  
Assignment:

Country:  
Date:

### Consultant's Representations Regarding Costs and Charges

We hereby confirm that:

- (a) the basic fees indicated in the attached table are taken from the firm's payroll records and reflect the current rates of the Experts listed which have not been raised other than within the normal annual pay increase policy as applied to all the Consultant's Experts;
- (b) attached are true copies of the latest pay slips of the Experts listed;
- (c) the away- from- home office allowances indicated below are those that the Consultant has agreed to pay for this assignment to the Experts listed;
- (d) the factors listed in the attached table for social charges and overhead are based on the firm's average cost experiences for the latest three years as represented by the firm's financial statements; and
- (e) said factors for overhead and social charges do not include any bonuses or other means of profit-sharing.

\_\_\_\_\_  
[Name of Consultant]

\_\_\_\_\_  
Signature of Authorized Representative

\_\_\_\_\_  
Date

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**Consultant's Representations Regarding Costs and Charges (Model Form I)**

(Expressed in Rs.)

Personnel		1	2	3	4	5	6	7	8
Name	Position	Basic Remuneration Rate per Working Month/Day/Year	Social Charges <sup>1</sup>	Overhead <sub>1</sub>	Subtotal	Profit <sup>2</sup>	Away from Home Office Allowance	Proposed Fixed Rate per Working Month/Day/Hour	Proposed Fixed Rate per Working Month/Day/Hour <sub>1</sub>
Home Office									
Client's Country									
				_____					
				_____					

1. Expressed as percentage of 1

2. Expressed as percentage of 4

## FORM FIN-4 BREAKUP OF REIMBURSABLE EXPENSES

When used for Lump-Sum contract assignment, information to be provided in this Form shall only be used to demonstrate the basis for calculation of the Contract ceiling amount, to calculate applicable taxes at contract negotiations and, if needed, to establish payments to the Consultant for possible additional services requested by the Client. This form shall not be used as a basis for payments under Lump-Sum contracts

B. Reimbursable Expenses					
N°	Type of Reimbursable Expenses	Unit	Unit Cost	Quantity	In Indian Rupees (Rs.)
	{e.g., Per diem allowances**}	{Day}			
—	{e.g., International flights}	{Ticket}			
—	{e.g., In/out airport transportation}	{Trip}			
	{e.g., Communication costs between Insert place and Insert place}				
	{e.g., reproduction of reports}				
	{e.g., Office rent}				
	.....				
	{Training of the Client's personnel – if required in TOR}				
Total Costs					

**Legend:**

“Per diem allowance” is paid for each night the expert is required by the Contract to be away from his/her usual place of residence. Client can set up a ceiling.

**FORM FIN-5 – RATE QUOTE FOR ADDITIONAL MANPOWER**

<b>Sl. No.</b>	<b>Role</b>	<b>Qualification</b>	<b>Experience</b>	<b>Rate per month (Rs)</b>
1	Micro, Small, and Medium Enterprises Specialist	Master's in Business Administration, Economics, or a related field	7 years of experience in MSME development, with a focus on gender inclusion	
2	Transport Specialist	Master's in Urban Planning, Transport Engineering, or a related field	7 years of experience in transportation planning and policy, including gender-focused initiatives	
3	Labour Laws/Policy Specialist	Master's in Law, Public Policy, or a related field	7 years of experience in labour laws and policy development, with a gender perspective	
4	Social Protection Specialist	Master's in Social Work, Public Administration, or a related field	7 years of experience in managing social protection programs with a focus on women	
5	Financial Inclusion Specialist	Master's in Finance, Economics, or a related field	7 years of experience in developing financial solutions for women entrepreneurs	

## **Section 5. Eligible Countries**

**In reference to ITC 6.3.2**, for the information of Consultants, at the present time firms, goods and services from the following countries are excluded from this selection:

Under the ITC 6.3.2 (a): None

Under the ITC 6.3.2 (b): None

## Section 6. Fraud and Corruption

(This Section 6, Fraud and Corruption shall not be modified)

### 1. Purpose

1.1 The Bank's Anti-Corruption Guidelines and this annex apply with respect to procurement under Bank Investment Project Financing operations.

### 2. Requirements

2.1 The Bank requires that Borrowers (including beneficiaries of Bank financing); bidders (applicants/proposers), consultants, contractors and suppliers; any sub-contractors, sub-consultants, service providers or suppliers; any agents (whether declared or not); and any of their personnel, observe the highest standard of ethics during the procurement process, selection and contract execution of Bank-financed contracts, and refrain from Fraud and Corruption.

2.2 To this end, the Bank:

- a. Defines, for the purposes of this provision, the terms set forth below as follows:
  - i. "corrupt practice" is the offering, giving, receiving, or soliciting, directly or indirectly, of anything of value to influence improperly the actions of another party;
  - ii. "fraudulent practice" is any act or omission, including misrepresentation, that knowingly or recklessly misleads, or attempts to mislead, a party to obtain financial or other benefit or to avoid an obligation;
  - iii. "collusive practice" is an arrangement between two or more parties designed to achieve an improper purpose, including to influence improperly the actions of another party;
  - iv. "coercive practice" is impairing or harming, or threatening to impair or harm, directly or indirectly, any party or the property of the party to influence improperly the actions of a party;
  - v. "obstructive practice" is:
    - (a) deliberately destroying, falsifying, altering, or concealing of evidence material to the investigation or making false statements to investigators in order to materially impede a Bank investigation into allegations of a corrupt, fraudulent, coercive, or collusive practice; and/or threatening, harassing, or intimidating any party to prevent it from disclosing its knowledge of matters relevant to the investigation or from pursuing the investigation; or
    - (b) acts intended to materially impede the exercise of the Bank's inspection and audit rights provided for under paragraph 2.2 e. below.
- b. Rejects a proposal for award if the Bank determines that the firm or individual recommended for award, any of its personnel, or its agents, or its sub-consultants, sub-contractors, service providers, suppliers and/ or their employees, has, directly or

indirectly, engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices in competing for the contract in question;

- c. In addition to the legal remedies set out in the relevant Legal Agreement, may take other appropriate actions, including declaring misprocurement, if the Bank determines at any time that representatives of the Borrower or of a recipient of any part of the proceeds of the loan engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices during the procurement process, selection and/or execution of the contract in question, without the Borrower having taken timely and appropriate action satisfactory to the Bank to address such practices when they occur, including by failing to inform the Bank in a timely manner at the time they knew of the practices;
- d. Pursuant to the Bank's Anti-Corruption Guidelines and in accordance with the Bank's prevailing sanctions policies and procedures, may sanction a firm or individual, either indefinitely or for a stated period of time, including by publicly declaring such firm or individual ineligible (i) to be awarded or otherwise benefit from a Bank-financed contract, financially or in any other manner;<sup>1</sup> (ii) to be a nominated<sup>2</sup> sub-contractor, consultant, manufacturer or supplier, or service provider of an otherwise eligible firm being awarded a Bank-financed contract; and (iii) to receive the proceeds of any loan made by the Bank or otherwise to participate further in the preparation or implementation of any Bank-financed project;
- e. Requires that a clause be included in bidding/request for proposals documents and in contracts financed by a Bank loan, requiring (i) bidders (applicants/proposers), consultants, contractors, and suppliers, and their sub-contractors, sub-consultants, service providers, suppliers, agents personnel, permit the Bank to inspect<sup>3</sup> all accounts, records and other documents relating to the procurement process, selection and/or contract execution, and to have them audited by auditors appointed by the Bank.

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<sup>1</sup> For the avoidance of doubt, a sanctioned party's ineligibility to be awarded a contract shall include, without limitation, (i) applying for pre-qualification, expressing interest in a consultancy, and bidding, either directly or as a nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider, in respect of such contract, and (ii) entering into an addendum or amendment introducing a material modification to any existing contract.

<sup>2</sup> A nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider (different names are used depending on the particular bidding document) is one which has been: (i) included by the bidder in its pre-qualification application or bid because it brings specific and critical experience and know-how that allow the bidder to meet the qualification requirements for the particular bid; or (ii) appointed by the Borrower.

<sup>3</sup> Inspections in this context usually are investigative (i.e., forensic) in nature. They involve fact-finding activities undertaken by the Bank or persons appointed by the Bank to address specific matters related to investigations/audits, such as evaluating the veracity of an allegation of possible Fraud and Corruption, through the appropriate mechanisms. Such activity includes but is not limited to: accessing and examining a firm's or individual's financial records and information, and making copies thereof as relevant; accessing and examining any other documents, data and information (whether in hard copy or electronic format) deemed relevant for the investigation/audit, and making copies thereof as relevant; interviewing staff and other relevant individuals; performing physical inspections and site visits; and obtaining third party verification of information

## Section 7. Terms of Reference

### **Background:**

In India, the social protection system is predominantly supported by State governments, which play a crucial role in financing and administering safety nets within the context of the federal system. The political economy and the structure of Indian administration render State governments as the most suitable focal points for addressing a variety of important delivery challenges. The Indian Constitution designates social security as a concurrent subject, involving both State and national authorities.

In the previous decade, the social protection requirements of West Bengal have significantly changed. The state is no longer predominantly agrarian and afflicted by chronic poverty. West Bengal's economic performance has seen remarkable development in recent years with the State growing at a pace faster than the national average. This indicates that the phenomenon of poverty of the state is not uniform and universal in nature but is deeply marked by social and economic marginalization and vulnerability, with certain sections of demography still being downtrodden. Furthermore, new types of shocks have emerged, including those related to consumption and productivity, which are exacerbated by climate change, natural disasters, and disease outbreaks. These factors have led to a regression of vulnerable families into deeper layer of poverty and have undermined human capital and welfare advancements.

In West Bengal, a significant portion of the workforce operates in the informal sector, lacking access to work-related social security benefits. The state is experiencing a more rapid aging process compared to the rest of India. As of 2021, the elderly population in West Bengal constituted 11.3 percent, surpassing the national average of 10.1 percent. Projections indicate that by 2031, the elderly demographic in the state will rise to 15.7 percent, further diverging from the national average of 13.1 percent (NSO, 2021, Elderly in India, National Statistical Office, Ministry of Statistics & Programme Implementation, Government of India). This demographic shift necessitates the urgent establishment of fiscal resources to address the rising costs associated with old age care, pensions, and healthcare. The increasing responsibility of elder care, resulting from these demographic changes, predominantly impacts women, particularly those in the productive age bracket, thereby limiting their ability to engage in the workforce. Furthermore, the inadequate coverage of cash transfers for widows, the elderly, and individuals with disabilities intensifies the poverty experienced by these vulnerable populations.

Evidence from around the world underscores that home and community-based care is the most cost-effective and citizen-friendly approach to support. This model can also help reduce the amount of time women spend caring for elderly family members. By enhancing the capacity of frontline case management, the quality and cost-effectiveness of home-based care for the elderly and disabled can be improved, which may also lead to increased labor force participation among women. Moreover, the climate-related risks in West Bengal necessitate that the State provide robust and adaptive social protection for residents in disaster-prone regions.

The low levels of female labor force participation (LFP) in West Bengal serve as a further barrier to reducing dependency ratios and promoting economic growth and requires an urgent institutional response. Despite multiple interventions, the Female Labour Force Participation Rate (FLFPR) in West Bengal remains stagnant at 24 percent, significantly lower than the national average of 37 percent, as



reported by the annual Periodic Labour Force Participation Survey (PLFS) for the year 2022-23. In rural areas, the LFPR stands at 28.3 percent for women, while men enjoy a higher rate of 63 percent.

In order to tackle these challenges, it is essential to establish unified delivery systems for social protection at the state level. This requires the alignment and coordination of strategies, budgets, data flows, and personnel across national and state agencies. Although there has been an increase in safety nets and programs aimed at vulnerable populations, a cohesive system yet to be successfully developed and implemented within the state. Therefore, there is an urgent necessity to transition from a fragmented, scheme-based model of social protection to a more integrated framework that offers a comprehensive range of benefits and services to citizens.

In alignment with the social protection strategy of the State government, the World Bank is collaborating with the Government of West Bengal through a Program for Results (PforR) lending operation amounting to 125 million USD, in response to the growing demand for social assistance, care services, and women's economic participation. This program is titled as “West Bengal Building State Capability for Inclusive Social Protection,” with the objective of enhancing the state's ability to establish an inclusive and efficient social protection framework that supports vulnerable populations and will remain active until 2025.

The PforR Program is expected to aid the Government in the expansion of current social protection interventions at the State level with two specific Results Areas:

**Results Area 1: Strengthen Cash Transfers for poor and vulnerable households:** Development of a State policy framework and tools for a unified delivery system (“Jai Bangla”), with digitized mechanisms designed to allow consolidated delivery of social pensions to vulnerable and poor households, increased coverage, improved expenditure benchmarking for State schemes and improved citizen access by combining IT with front-line case management to help reduce delivery costs for current programs and develop readiness for future scheme-planning and fiscal consolidation in States.

**Results Area 2: Facilitate and Scale-Up Targeted Services for Women and Vulnerable Groups:**  
(a) Establishment and operation of an inter-departmental body/platform led by the Women and Child Development and Social Welfare Department with participation from relevant government stakeholders, including the Finance Department, private leaders and civil society, to address the leadership and coordination vacuum in the female labor force agenda in the State, through the creation of regulatory and governance norms for public-private-civil society partnerships to increase women's labor force participation, annual review of the constraints affecting working women and effectiveness of State interventions, and development of incentives for employers and necessary regulations to provide more attractive working conditions for women such as child care or proper physical facilities at work sites, as well as, explore incentives for women to work for at least a year after school. (b) Introduction and operation of ICT innovations for social care delivery in the State, including the creation of a teleconsultation network for social care services, the development of a cadre of case management workers and the reorganization of front-line service delivery staff backed by the teleconsultations.

### **Implementation Mechanism**

The two result areas are organized through multiple disbursement linked indicators as indicated in attached TOR.

The proposed PforR supports outcomes and activities to address the exacerbated vulnerabilities faced by specific groups in the State of West Bengal. Interventions to smooth consumption, protect livelihoods, improve well-being of vulnerable populations need to address specific constraints faced in accessing cash and targeted services, while providing complementarities to allow the program to have its desired impact.

Department of Finance, GoWB, is the nodal implementing agency of the program. The Government of West Bengal through the **“West Bengal Building State Capability for Inclusive Social Protection Operation”** intends to avail and apply part of the loan amount for consulting services for “Providing Service as Project Management Unit (PMU) for implementing the Program of West Bengal Building State Capability for Inclusive Social Protection Operation Project”. The PMU shall employ adequate manpower as indicated in the TOR for providing the services and PMU shall be offered a Contract for a period of two (2) years, with scope of further extension if need arises.

### **Objective of the Consultancy**

The objective of this consulting service is to establish and operate the Project Management Unit (PMU) for implementing the Program of West Bengal Building State Capability for Inclusive Social Protection Operation Project” and ensure the smooth and successful execution of its activities. This is to ensure that the Program attains its desired outcomes, secures timely disbursement, finishes implementation as per the agreed timeline, aligns with government efforts, and ultimately makes a significant achievement in fulfilling the overall program objective.

### **Scope of Services**

The PMU shall be responsible for efficiently and effectively managing the implementation of the Program through deploying competent human resources, providing hands-on assistance, offering well-informed advice, proactively problem solving, and acting on behalf of the Department of Finance in this regard, when so authorized. The PMU will also mobilize additional resources just in time support as required to meet urgent needs of the Program. Overall, the scope of the PMU services shall include, but not be limited to, the following:

### **Strengthening Jai Bangla Platform**

*Government of West Bengal has notified an umbrella Jai Bangla Pension scheme under which financial assistance is provided to the identified beneficiaries. The Government of West Bengal has partnered with NIC to develop a Jai Bangla platform. The first version of the platform is in Live status. The Department of Finance would further like to expand the functionalities and features of the Jai Bangla platform.*

### **Functions and Deliverables:**

- a. Examine the existing social benefit policies and instruments of the State Government and suggest suitable interventions to increase the coverage.
- b. Document and analyze the best practices nationally and internationally regarding disbursement of social benefit to the citizens and suggest replicable and feasible strategies
- c. Conduct a comprehensive documentation of the current features and functionalities of the Jai Bangla platform, followed by commissioning an analytical study aimed at providing

- recommendations for the structural and operational enhancement and expansion.
- d. Assess and Review the efficacy of the Integrated Social registry platform being developed by NIC and examine how this will help complying with the DLI-1 of the Program.
- e. Monitor and compile reports of various DBT transactions including social protection benefits.

### **Support to Rollout Women's Empowerment Platform (WEP)**

*Department of Women and Child Development and Social Welfare (DWCDSW), Government of West Bengal has recently notified Women's Employment Platform (WEP) vide reference Memo No 1285-WCD- 12099/3/2023, dated 10.03.2023. The purpose of the platform is to ensure convergence between different stakeholders and support efforts of Government of West Bengal to increase female labor force participation.*

#### **Functions and Deliverables:**

- a. Coordinate the activities of the different stakeholders involved in the WEP implementation.
- b. Facilitate communication and collaboration between the different stakeholders.
- c. Follow up on the implementation of WEP related recommendations and decisions of the Governing Board on WEP.
- d. Monitor the progress of the WEP implementation in coordination with DWCDSW and provide regular progress updates to the Finance Department.
- e. Provide technical assistance (on need basis) to DWCDSW and other stakeholders on the implementation of the WEP. This may include providing necessary training and capacity building support.
- f. Ensure that the WEP is aligned with other relevant government policies and programs and recommend timely interventions to the concerned authority.
- g. Provide support to prepare and administer project budgets in full compliance with rules, regulations, policies, and recording and reporting systems related to WEP and provide necessary support DWCDSW/
- h. Facilitate knowledge building and knowledge sharing by collation and sharing of different knowledge products like study reports, notifications, guidelines, manuals, SOPs, reports etc.

### **Facilitate Setting Comprehensive Social Care System**

Government of West Bengal recognizes the challenges faced by elderly and persons with disabilities and is keen on setting up a comprehensive system for social care services through a state-wide social care policy. This would involve facilitating household case management for ensuring community and homebased care and support, and strengthening the low-cost social care services in public – private partnership approach.

#### **Functions and Deliverables:**

- a. Coordinate the activities of the different stakeholders involved in the social care policy

- formulation and implementation and facilitate communication and collaboration among them.
- b. Document and review the best practices nationally and internationally regarding social care services and suggest adaptation of replicable and feasible interventions.
  - c. Provide necessary capacity building support to Department of Health and Family Welfare and DWCDWS and other stakeholders on identifying the training needs, thematic areas for training, resources and participants.
  - d. Follow up on the implementation of social care services related recommendations.
  - e. Monitor the progress of the social care policy implementation and provide regular progress updates.
  - f. Ensuring alignment of the social care policy with other relevant government policies and programs through timely and appropriate communication with the concerned authorities.
  - g. Provide support to prepare and administer project budgets in full compliance with rules, regulations, policies, and recording and reporting systems.
  - h. Facilitate knowledge building and knowledge sharing.

### **Social Protection Benefits for Agro Climatic and Ecological Vulnerable Region**

The program aims to place significant emphasis on guaranteeing social protection benefits for beneficiaries living in regions that are ecologically and agro-climatically vulnerable to ensure that they at least receive one of the benefits provided by the state.

- a. Assist the State Government in identifying the agro- climatically and ecologically vulnerable region in the State.
- b. Conduct an in-depth study of the social protection mechanism operating in agro-climatically and ecologically vulnerable areas of the State. This evaluation should consider the current status of the resident population, the adequacy of the existing policies, schemes, and programs, as well as other state-led instruments to fulfil their needs. In addition, recommend constructive inputs and policy modifications to enhance these systems.
- c. Examine the best practices nationally and internationally delivering the social protection benefit in agro-climatically and ecologically vulnerable regions and suggest replicable interventions.
- d. Identify and coordinate the activities of the different stakeholders involved in disbursing social protection benefit in agro-climatically and ecologically vulnerable region and facilitate effective and constructive communication and collaboration aligning the program objective.
- e. Follow up on the implementation of agro- climate related recommendations.
- f. Monitor and compile DBT reports of agro-climatically and ecologically vulnerable regions.
- g. Provide support to prepare and administer project budgets in full compliance with rules, regulations, policies, and recording and reporting systems.

#### **I. Other Program Management Support:**

- a. Support the Department of Finance in verification of achievement of result of different DLIs and in preparation of requisite reports for IVA verification.
- b. Undertaking program's Knowledge Tasks developing an Electronic Knowledge Repository by collation of relevant knowledge products from different sources, cataloguing with relevant inventory. It includes schematic compendium, collation of national and international best practices, tools, SOPs, guidelines, reports, success stories, notifications, orders, study reports

etc.

## **II. Environment and Social Management Support:**

- a. Ensure that all Program activities align with applicable environmental and social requirements, including applicable acts, rules, and regulations of the government, as well as requirements of the World Bank including consideration of potential and anticipated risks as mentioned in Program Appraisal Document.
- b. Support the implementation of the Program specific environmental and social management and monitoring guidelines – including screening checklists, management plan, codes of practice, and monitoring protocols.
- c. Support the Department of Finance in capacity building of all participating departments in Environment and Social management through training, exposure visits, etc.
- d. Provide support on effective implementation of the Program’s Grievance Redressal Mechanism.
- e. Assist the Department of Finance in implementing, monitoring, and reporting on environment and social management aspects.

## **III. Record Keeping and Reporting:**

- a. Ensure that all the necessary records w.r.t the activities detailed in the scope of work are duly maintained in soft and hard copies, with proper backups accessible.
- b. Prepare detailed quarterly and completion reports of the program activities and prepare the reports to be submitted to the World Bank

### **1. Team Composition, Qualification and Experience Requirements for the Key Experts**

- a) The consulting agency is expected to provide the required technical, and management support to achieve the planned outputs. The PMU is required to put together and sustain a team of competent and committed professionals.
- b) The team members are expected to have the requisite academic qualifications and experience in projects/programs financed by multi- lateral development banks and organizations. The details of the qualifications, experience and responsibilities of the team members are provided below.
- c) The agency is encouraged to propose a staffing and mobilization plan that best suit the needs of the project. The proposed staffing will comprise of full-time key experts/ time bound specialist who will be placed based on the deployment provided herein at the PMU within the Department of Finance or any space designated for PMU by concerned authority on and will be available as per nature of their engagement and the work plan as presented at the inception stage. Any team member may be deputed in any other stakeholder department for the ease of implementation but all the conditions of engagement will remain same with pre agreed conditions between the client and the agency.
- d) The PMU will comprise a nine-member team with a strategic mix of firm’s internal leadership and

external expertise. The core team will consist of six permanent staff members of the firm engaged with the project in fulltime basis and three specialists for timebound engagement whom can be contracted externally.

- e) All leadership roles and the specialists require a minimum master's degree, 7+ years of experience and strong leadership/communication skills. All project associates require a minimum bachelor's degree and 3+ years of experience.
- f) It is to be noted that the deployment of staff by the firm will be strictly monitored by the client and replacement of key team members will not be allowed under any circumstances. However, the firm may, with proper justification, request the client and the World Bank in writing for a replacement of a key personnel with an alternative whose credentials are either at par or more than the existing team member. It is to be further noted that the client or the World Bank are in no obligation to allow for replacement of the proposed team member.
- g) **Rate Contract for Additional Manpower:** Apart from the Team Composition and Summary as stated in Table 1 for which the participant in the bid must submit the financial quote, the client may have the requirement of additional manpower. To address the contingent arrangement, the participating bidder will have to quote the man month rate for such additional manpower in a separate financial sheet. It is to be mentioned that these rates will not be included to arrive the financial quote of the bidder. The selection of PMU would be based on the financial quote in the Form FIN 1.

The rate for additional manpower should be quoted in a separate sheet FIN 5. Whenever there is a requirement of additional manpower the client will consider it from the given quote in FIN 5 and additional financial demand will be met up by the client over and above the Financial Proposal in FIN 1.

**Table 1: Core Team Composition Summary**

Sl. No.	Role	Qty	Nature of Engagement	Person Months
1	Project Manager	1	Full Time	24
2	Deputy Project Manager	2	Full Time	48
3	Project Associates	3	Full Time	72
4	Monitoring Learning and Evaluation Specialist	1	Timebound	12
5	Communications Specialist	1	Timebound	12
6	DBT Specialist	1	Timebound	12
<b>Grand Total</b>			<b>9</b>	<b>180</b>

**Table 2: Qualification, Experience and Job Responsibility**

Sl. No.	Position, No. of Resources and level of engagement	Qualification, Experience and Competencies	Job Responsibility
1	<p><b>Position:</b> Program Manager (PM)</p> <p><b>No. of Resources:</b> 1</p> <p><b>Level of engagement:</b> Full time</p>	<ul style="list-style-type: none"> <li>○ <b>Qualification</b> <ul style="list-style-type: none"> <li>● Master degree in Management/ Administration/ Social Work/ Rural Development or related discipline from any Government recognized university/ institution.</li> </ul> </li> <li>○ <b>Experience</b> <ul style="list-style-type: none"> <li>● Minimum of 7 years of work experience in Public Sector preferably in Social Sector is required.</li> <li>● At least 5 years of mandatory experience in leading multi-disciplinary team and managing project as a lead member.</li> <li>● Prior experience in project funded by govt. or UN agency is preferable.</li> <li>● Prior experience of working on World Bank funded project will be a plus.</li> </ul> </li> <li>○ <b>Skills and Competencies</b> <ul style="list-style-type: none"> <li>● Demonstrable leadership and management skills</li> <li>● Excellent oral and written communication skills in English and Bengali along presentation ability and analytic competency</li> <li>● Networking, advocacy and negotiation skills</li> <li>● Willingness to travel to districts to provide technical assistance &amp; ability to work on different assignments simultaneously to meet the timelines for assignments.</li> <li>● Non discriminating, transparent, participative</li> <li>● Proficiency to use with MS Word, Excel, PowerPoint.</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>● Responsible to overall functioning of PMU and achieving the deliverables of the assignment</li> <li>● Support the Project Director in project management activities with regard to day-to-day management of the project, support planning, monitoring, stakeholder coordination and engagement, communications, policy inputs.</li> <li>● Preparing Operational Guidelines and Annual Action Plan for the project and ensure implementation of the same in order to achieve the project DLIs</li> <li>● Ensure timely and successful implementation of planned activities by effective utilization of available resources. It also includes timely onboarding of thematic experts, designing, planning, implementation and monitoring.</li> <li>● Coordinate with World Bank, DWCDWSW, Department of Health and Family Welfare, and other internal and external stakeholders for seamless operation</li> <li>● Leading the multidisciplinary team in PMU, resource planning for effective and optimum utilization of expertise, planning and bringing additional resources like thematic experts, expert agencies and private partners</li> <li>● Supporting the thematic experts (internal and external) carrying out Policy analysis and recommendation, research activities, monitoring</li> </ul>



			<p>and evaluation, documentation, knowledge</p> <ul style="list-style-type: none"> <li>• management and any other component of project operation and the overall implementation of the project.</li> <li>• Representing PMU of in different forums, platforms, and networks.</li> <li>• Coordinate with state government/ World Bank and other departments to provide necessary coordination and support in achieving other DLIs pertaining to Women Employment Platform, Social Care and Agro- climatically and ecologically vulnerable regions components of the project if necessary</li> <li>• Any other task with specific deliverables for achieving the project objectives as decided by the Project Director from time to time</li> </ul>
2	<p><b>Position:</b> Deputy Program Manager (Public Policy) (DPM – I)</p> <p><b>No. of Resources:</b> I</p> <p><b>Level of engagement:</b> Full time</p>	<ul style="list-style-type: none"> <li>○ <b>Qualification</b> <ul style="list-style-type: none"> <li>• Master degree in Public Policy or Administration/ Management/ Economics/ Social Work/ Rural Development or related discipline from any Government recognized university/ institution.</li> </ul> </li> <li>○ <b>Experience</b> <ul style="list-style-type: none"> <li>• Minimum of 7 years of work experience in Public Sector, preferably in Social Sector is required.</li> <li>• At least 5 years of mandatory experience in similar role.</li> <li>• Prior experience in project funded by govt. or UN agency is preferable.</li> <li>• Profound knowledge and prior work experience in initiatives related to social protection initiatives.</li> <li>• Prior experience of working on World Bank funded project will be a plus.</li> </ul> </li> <li>○ <b>Skills and Competencies</b> <ul style="list-style-type: none"> <li>• Profound knowledge in government policy, guidelines, legal framework of the state</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Responsible to assist PM overall functioning of PMU and achieving the deliverables of the assignment</li> <li>• Support the Project Director and PM in project management activities with regard to day-to-day management of the project, support planning, monitoring, stakeholder coordination and engagement, communications, policy inputs.</li> <li>• Review the existing policies, schemes and programs of the relevant departments for landscape affecting social protection initiatives and identify the best practices, gaps and needs and prepare a program- policy review report</li> <li>• Undertake consultation with stakeholder departments and recommend policy change</li> </ul>

		<ul style="list-style-type: none"> <li>• Excellent oral and written communication skills in English and Bengali along presentation ability and analytic competency</li> <li>• Networking, advocacy and negotiation skills</li> <li>• Willingness to travel to districts to provide technical assistance &amp; ability to work on different assignments simultaneously to meet the timelines for assignments.</li> <li>• Non discriminating, transparent, participative</li> <li>• Proficiency to use with MS Word, Excel, PowerPoint.</li> </ul>	<p>and strategic improvisation of existing programs and come up with a recommendation paper</p> <ul style="list-style-type: none"> <li>• Support formulation or amendment of policy and any other changes in existing governmental programs, schemes and guidelines pertaining to the project.</li> <li>• Any other task with specific deliverables for achieving the project objectives as decided by the Project Director or PM from time to time.</li> <li>• Any other task with specific deliverables for achieving the project objectives as decided by the Project Director or PM from time to time.</li> </ul>
3	<p><b>Position:</b> Deputy Program Manager (IT and Social Registry) (DPM – II)</p> <p><b>No. of Resources:</b> 1</p> <p><b>Level of engagement:</b> Full time</p>	<ul style="list-style-type: none"> <li>○ <b>Qualification</b> <ul style="list-style-type: none"> <li>• Master degree in Statistics/ Data Science/ Information technology/ Computer Science or Application or related discipline from any Government recognized university/ institution.</li> </ul> </li> <li>○ <b>Experience</b> <ul style="list-style-type: none"> <li>• Minimum of 7 years of work experience in Public Sector, preferably in Social Sector is required.</li> <li>• At least 5 years of mandatory experience in similar role.</li> <li>• Prior experience in project funded by govt. or UN agency is preferable.</li> <li>• Prior work establishing MIS, managing diversified data and voluminous individual profile is desired.</li> <li>• Prior experience of working on World Bank funded project will be a plus.</li> </ul> </li> <li>○ <b>Skills and Competencies</b> <ul style="list-style-type: none"> <li>• Profound knowledge in data management and process, social registry is required.</li> <li>• Excellent oral and written communication skills in English and Bengali along presentation ability and analytic competency</li> <li>• Networking, advocacy and negotiation skills</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Support the design and development of the Program's MIS, including contributing to defining system architecture, database structure, data flow processes in alignment with Jai Bangla Platform</li> <li>• Review and support the functioning of Jai Bangla Platform in order to achieve DLI 1</li> <li>• Assess the efficacy of the Integrated Social registry platform being developed by NIC and handhold to comply with the DLI-1 of the Program.</li> <li>• Design processes to ensure accurate and timely data entry and data integrity within the MIS.</li> <li>• Implement quality control measures to ensure the accuracy and reliability of data captured in the MIS.</li> <li>• Implement data security measures to protect sensitive information and ensure compliance with data privacy regulations.</li> </ul>

		<ul style="list-style-type: none"> <li>● Willingness to travel to districts to provide technical assistance &amp; ability to work on different assignments simultaneously to meet the timelines for assignments.</li> <li>● Non discriminating, transparent, participative</li> <li>● Proficiency to use with MS Word, Excel, PowerPoint.</li> <li>○</li> </ul>	<ul style="list-style-type: none"> <li>● Develop data visualizations and reports to facilitate data-driven decision-making.</li> <li>● Continuously review the MIS and collect user feedback for planning for necessary enhancements.</li> <li>● Implement regular data back-up procedures and develop contingency plans for data recovery in case of system failures.</li> </ul>
4	<p><b>Position:</b> Monitoring Evaluation and Learning (MEL) Specialist</p> <p><b>No. of Resources:</b> 1</p> <p><b>Level of engagement:</b> Time bound Up to 13 days a month</p>	<ul style="list-style-type: none"> <li>○ <b>Qualification</b> <ul style="list-style-type: none"> <li>● Master degree in Statistics/ Data Science/ Economics/ Social science</li> </ul> </li> <li>○ <b>Experience</b> <ul style="list-style-type: none"> <li>● Minimum of 7 years of work experience in Public Sector, preferably in Social Sector is required.</li> <li>● At least 5 years of mandatory experience in similar role. With demonstratable experience in social research.</li> <li>● Prior experience in project funded by govt. or UN agency is preferable.</li> <li>● Knowledge and prior work experience in initiatives related to social protection is desired.</li> <li>● Prior experience of working on World Bank funded project will be a plus.</li> </ul> </li> <li>○ <b>Skills and Competencies</b> <ul style="list-style-type: none"> <li>● Previous experience in designing customized monitoring framework, MIS</li> <li>● Experience deploying technology to improve MEL, including Efficiency in using Data Management software and cloud-based data management tools. Experience designing and implementing evaluations and assessments to further program performance, using both quantitative and qualitative research methods</li> <li>● Demonstrated analytical skills and ability to portray complex data sets in easy-to-understand formats, including visualizations</li> <li>● Excellent oral and written communication skills in English and</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>● Designing result-based monitoring framework for the program intervention by developing suitable output, outcome and impact indicators</li> <li>● Preparing monitoring and evaluation plan</li> <li>● Preparing MIS system in coordination with DPM-2 design data collection tools</li> <li>● Identify data sources and means of verifications</li> <li>● Conduct training to the PMU team and representatives of stakeholder departments to ensure smooth running of MIS and implementation of M&amp;E plan</li> <li>● Conduct scientific quantitative and qualitative analysis of collected data</li> <li>● Ensure evidence collection and capturing of best practices and success stories</li> <li>● Develop strong stakeholder, participant, and community feedback and response mechanisms to ensure that program interventions are effective and accountable</li> <li>● In collaboration with other team members, develop and oversee the implementation of the project's MEL plan, learning agenda and knowledge management system across all project components and partners.</li> </ul>

		<p>Bengali along presentation ability and analytic competency</p> <ul style="list-style-type: none"> <li>• Networking, advocacy and negotiation skills</li> <li>• Willingness to travel to districts to provide technical assistance &amp; ability to work on different assignments simultaneously to meet the timelines for assignments.</li> <li>• Non discriminating, transparent, participative</li> <li>• Proficiency to use with MS Word, Excel, PowerPoint.</li> </ul>	<ul style="list-style-type: none"> <li>• Ensure that programmatic learning and results are fully documented, shared, and used to drive adaptive management processes</li> <li>• Oversee all assessments (baseline, midline, endline) and evaluation activities, including scoping for any externally commissioned work</li> <li>• Provide necessary input for researches and studies by contributing towards developing research methodology, tools, data analysis and report preparation</li> <li>• Provide input to preparation of reports, IEC, make presentation to the stakeholders as and when required and also respond to all knowledge development requirement by providing required information and data</li> <li>• Contribute towards all impact studies and work closely with IVA</li> <li>• Responding towards the data and reporting need of the program</li> </ul>
5	<p><b>Position:</b> Communication Specialist</p> <p><b>No. of Resources:</b> 1</p> <p><b>Level of engagement:</b> Time bound: Up to 13 days a month</p>	<ul style="list-style-type: none"> <li>○ <b>Qualification</b> <ul style="list-style-type: none"> <li>• Master degree in Communication/ Media Science or Management/ Administration/ Management/ Economics/ Social Science or related discipline from any Government recognized university/ institution.</li> </ul> </li> <li>○ <b>Experience</b> <ul style="list-style-type: none"> <li>• Minimum of 7 years of work experience in Public Sector, preferably in Social Sector is required.</li> <li>• At least 5 years of mandatory experience in similar role.</li> <li>• Prior experience in project funded by govt. or UN agency is preferable.</li> <li>• Profound knowledge and prior work experience in initiatives related to Social Protection is desired.</li> <li>• Prior experience of working on World Bank funded project will be a plus.</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• Development of communication strategy for the program in coordination with PM, Project Director and other concerned officials of the Department of Finance.</li> <li>• Development of appropriate and effective tools and guidelines for communications and outreach.</li> <li>• Prepare briefing materials, media release, talking points, presentations and any other correspondence on the program.</li> <li>• Support collaboration and information sharing, respond to requests for input and provide timely feedback, and write reports independently</li> </ul>

		<ul style="list-style-type: none"> <li>● working on World Bank funded project will be a plus.</li> <li>○ <b>Skills and Competencies</b></li> <li>● Outstanding interpersonal skills and the ability to work with people at all levels and in a team-oriented, multi-sectoral environment. Track record of managing relationships with a variety of stakeholders.</li> <li>● Excellent written and verbal communication skills in English, with an ability to craft messages and communiques, condense information into key points, write clear and articulate reports and inputs for documents, and produce compelling narratives. Proficiency in Bangla, at least spoken and reading needed.</li> <li>● Strong research, data collection, and analytics skills, including proficiency in MS Excel and PowerPoint.</li> <li>● Superior ability to structure and create presentations and synthesize complex issues in an attractive format.</li> <li>● Excellent organizational and task management skills, with appropriate attention to details and ability to prioritize work among multiple competing demands and under tight deadlines.</li> <li>● Ability to think independently, analyze problems and identify appropriate solutions.</li> <li>● Thorough subject matter knowledge and understanding of related issues and priorities; up-to-date knowledge of current related topics and issues, and ability to identify partnerships related opportunities.</li> <li>● Willingness to travel to districts to provide technical assistance &amp; ability to work on different assignments simultaneously to meet the timelines for assignments.</li> <li>● Non discriminating, transparent, participative</li> </ul>	<p>on a range of topics related to partnerships work.</p> <ul style="list-style-type: none"> <li>● Conduct independent research and data collection on various topics across sectors and regions, including government policies, CSR strategies, media engagement plans etc.</li> <li>● Track global and regional best practices and recommend appropriate adaptation</li> <li>● Collect, analyze and synthesize data from public and private sources and create knowledge notes to support outreach and stakeholder engagement.</li> <li>● Support planning, coordination, and implementation of events and activities of partnerships for the program contributing to continuity of dialogue and knowledge creation and dissemination amongst stakeholders.</li> <li>● Support preparations for high-level meetings, events, and trips in close coordination with the PM and other team members under the guidance of the PD, participate in and develop minutes and summaries from events/meetings.</li> </ul>
6	<p><b>Position:</b> Project Associates</p>	<ul style="list-style-type: none"> <li>○ <b>Qualification</b></li> <li>● Master degree in Communication/ Media Science or Management/</li> </ul>	<ul style="list-style-type: none"> <li>● Interdepartmental coordination support to PMU for achievements of different</li> </ul>

	<p><b>No. of Resources:</b> 3</p> <p><b>Level of engagement:</b> Full time</p>	<p>Public Relation/ Administration/ Management/ Economics/ Social Science or related discipline from any Government recognized university/ institution.</p> <ul style="list-style-type: none"> <li>○ <b>Experience</b> <ul style="list-style-type: none"> <li>● 3 years of Experience in program management/support.</li> <li>● Experience in programs/projects related to Social Protection, women empowerment, livelihood, social care in West Bengal is preferred</li> </ul> </li> <li>○ Previous experience in a World Bank project and/or other projects funded by multilateral/bilateral international organization/Govt. will be an added advantage.</li> <li>○ <b>Skills and Competencies</b> <ul style="list-style-type: none"> <li>● Good command over English and Bangla written and spoken will be needed.</li> <li>● Proficiency in MS office</li> <li>● Data handling, management, and analysis skills.</li> <li>● Familiarity with managing MIS</li> <li>● Documentation, presentation and report writing skills</li> <li>● Strong coordination and stakeholder management skills</li> <li>● Ability to work with multi-disciplinary team and state level authority</li> <li>● Willingness to travel to districts to provide technical assistance &amp; ability to work on different assignments simultaneously to meet the timelines for assignments.</li> <li>● Non discriminating, transparent, participative</li> </ul> </li> </ul>	<p>DLIs. It includes coordination with Department of Finance, Department of Health and Family Welfare and DWCDWS, and extended project team functioning in different stakeholder department</p> <ul style="list-style-type: none"> <li>● Support PMU in arranging workshops, seminars, trainings and meetings by providing required coordination support</li> <li>● Provide necessary support to stakeholder departments achieving related DLIs</li> <li>● Support the PMU communication and collaboration between the different stakeholders.</li> <li>● Follow up with stakeholder departments on the implementation of Social Care, Agro- climatically and ecologically vulnerable regions and WEP related recommendations.</li> <li>● Provide support to maintain MIS and undertake required documentation process</li> <li>● Provide necessary support to prepare plan, budgets and reports in related to WEP and Social Care component of the project</li> <li>● Any other support to the PM and PMU team for ensuring seamless operation.</li> </ul>
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## **2. Period of the assignment**

The assignment will commence not later than 1 month from issuance of client’s notice instructing the consultant to begin carrying out the services. The Consultant will be appointed for providing support to the client for a total period of 24 months which may extend on approval of concerned authority.

## **3. Reporting Requirements**

The detailed contents of the reports on status of Program implementation will be discussed and agreed with the Department of Finance. However, the reports are proposed to cover the following aspects:

- a) Summary of Program progress, key accomplishments, including financial snapshots and progress against Program Results Framework including DLIs and disbursements and implementation plan.
- b) Summary of main issues and challenges, including recommended corrective actions with timelines for completion.
- c) Physical and financial progress of the Annual Action Plan including activities under taken and accomplished by vendors.
- d) Financial progress of the Program – status of budget, expenditure, IUFs, audits.
- e) Environment and social management aspects of the Program.
- f) Planned activities for the next reporting period.
- g) Changes in the scope of the Program and scope of services, including the list of issued change orders, if any.
- h) Annexes (plans, data and/or graphs on progress, table showing status of action on earlier recommendations, photographs, etc.).

#### **4. List of Reports and Delivery Schedule**

**Deployment of Key Experts:** The PMU should deploy the key experts within a period of 1 month from the issuance of client’s notice instructing the consultant to begin carrying out the services.

- a) **Inception Report (IR)** needs to be submitted as the output of the inception stage and the report will include objectives of the assignment, detailed methodologies and work plans, detailed work allocation of key experts and mobilization plan. It is expected that the PMU will finalize the inception report within two months of the start of the assignment.

After the completion of the inception stage, **the PMU will have to submit reports on progress of its services under this assignment, which include:**

- b) **Quarterly Reports (QR):** The quarterly reports shall be submitted at the end of each quarter. The QR on the Assignment Progress is a key deliverable of the PMU. The progress report allows the PMU to retrospectively provide justification of time spent on individual tasks, travel, and activities completed and demonstrate substantial compliance with the TOR for the given period. It also lays out a schedule of activities, inputs, travel, and deliverables that should be agreed upon with the Client for the next 3-month period. The Consultant is requested to provide a template of the QR on the Assignment Progress in its technical proposal. The format of the QR on the Assignment Progress will be agreed upon during contract negotiations and adjusted periodically as required. The QR shall provide a comprehensive count of the PMU’s activities, achievements, considerations for any changes, future plans, etc. It will include the work

allocation of each of the team members.

- c) **Annual Reports (AR):** The annual reports shall be submitted at the end of the fiscal year. The AR shall *inter alia* include team mobilization; tasks undertaken; results achieved on progress vis-a-vis the Program's results framework and work plan; planning of activities for the next year; updated work schedule and staff mobilization plan; difficulties encountered; and forecast of assistance required for each part of the assignment from the client.
- d) **Field Visit Report (FVR):** The field visit reports shall be submitted within a week of the visit. The FVR shall serve as documentation of on-the-ground realities, providing insights for PMU, participating departments, World Bank, and other stakeholders to make informed decisions and improve Program implementation.
- e) **Implementation, Completion and Results Report (ICRR):** The completion report shall be submitted within one month of the end of the program. The report will have an assessment of the outcome of the Program against the agreed objectives, progress on the DLIs, challenges faced during the Program implementation and the lessons learned that may be helpful in the future.

### **Report Structure Format**

- a) The PMU will report to the Additional Chief Secretary, Department of Finance and Secretary, Department of Finance for this assignment.
- b) The entire assignment shall be carried out under the overall guidance of the Additional Chief Secretary, Department of Finance. At all stages, the PMU will be required to work closely with the Additional Chief Secretary, Department of Finance and Secretary, Department of Finance, other nominated officials from Department of Finance, nodal officers of the stakeholder departments, other Technical Support Agencies working on the Program, and the World Bank team.
- c) All the reports will need to be reviewed and approved by Additional Chief Secretary, Department of Finance and no-objection will be sought from the World Bank (if applicable) before being finalized for payments.
- d) The PMU shall prepare all reports in English (hard copy and digital copy) in a format and manner acceptable to the Department of Finance and the World Bank.
- e) All the reports will need to be reviewed and approved by the Program Director, and no-objection will be sought from the World Bank (if applicable) before being finalized for payments.
- f) The PMU shall prepare reports presenting the data; information; assumptions and their justification; analysis; and conclusions and recommendations and may be required to make a power point presentation with all important deliverables.
- g) All the reports should have a clear, comprehensive, and concise presentation. They should be organized into sections, include a table of contents, an executive summary and supporting annexes. All paragraphs in the report shall be numbered to facilitate review and follow-up.
- h) The PMU will need to submit a draft template for all reports as part of the inception report which will be reviewed by Finance Department and World Bank for adequacy.



Sl. No.	Report Type	Timing	Submission to	No. of Copies
1	Inception Report (IR)	Once within 2 months of Inception (1)	Additional Chief Secretary, Finance Department	1
2	Quarterly Reports (QR)	Once in 3 months (4x2=8)	Additional Chief Secretary, Finance Department	1
3	Annual Reports (AR)	Every year (1x2=2)	Additional Chief Secretary, Finance Department	1
4	Field Visit Reports (FVR)	After every field visit (1xN=N)	Additional Chief Secretary, Finance Department	1
5	Implementation Completion and Results Report (ICRR)	After the end of the assignment (1)	Additional Chief Secretary, Finance Department	1

## 5. Payment

- a) The payments will be made based on the time-inputs and agreed upon payment terms and deliverables as per the signed contract with adequate documentation and reporting on the technical work carried out by the team members. The deployment plans will be pre-approved by the Client on a quarterly basis and outputs will be verified along with the deployment of the experts at the time of payment, to ensure that the agreed work was carried out.
- b) In case of poor/non-performance of services, the consultant may be requested to make changes in the key staff positions deployed by them at that moment to ensure delivery of scope of work and agreed work plan.
- c) **Payments will be made on meeting up the milestones based on the following deliverables:**

Payment Milestones		
Sl. No.	Deliverables	Percentage (%) of payment
1	Inception Report	10%
2	Quarterly Report I	10%
3	Quarterly Report II	10%
4	Quarterly Report III	10%

5	Quarterly Report IV	10%
6	Quarterly Report V	10%
7	Quarterly Report VI	10%
8	Quarterly Report VII	10%
9	Quarterly Report VIII	10%
10	Implementation Completion and Results Report (Final Report at the end of assignment)	10%

**6. Client's Input**

The client will be responsible for the following-

- a) Providing the PMU access to all required documents, correspondence, and any other information associated with the Program and as deemed necessary for performance according to the terms of reference.
- b) Providing the PMU office space with internet access.
- c) Appointing Single Point of Contact (SPOC) from the Department of Finance.

## **PART II**

### **Section 8. Conditions of Contract and Contract Forms**

**TIME-BASED FORM OF CONTRACT**

**STANDARD FORM OF CONTRACT**

# **Consultant's Services**

Time-Based

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**CONTRACT FOR CONSULTANT'S SERVICES**  
**Time-Based**

**Project Name** \_\_\_\_\_

*[Loan/Credit/Grant] No.* \_\_\_\_\_

**Assignment Title:** \_\_\_\_\_

**Contract No.** \_\_\_\_\_

**between**

\_\_\_\_\_  
*[Name of the Client]*

**and**

\_\_\_\_\_  
*[Name of the Consultant]*

**Dated:** \_\_\_\_\_

## I. Form of Contract

### TIME-BASED

(Text in brackets [ ] is optional; all notes should be deleted in the final text)

This CONTRACT (hereinafter called the “Contract”) is made the *[number]* day of the month of *[month]*, *[year]*, between, on the one hand, *[name of Client or Recipient]* (hereinafter called the “Client”) and, on the other hand, *[name of Consultant]* (hereinafter called the “Consultant”).

*[If the Consultant consist of more than one entity, the above should be partially amended to read as follows: “...(hereinafter called the “Client”) and, on the other hand, a Joint Venture (name of the JV) consisting of the following entities, each member of which will be jointly and severally liable to the Client for all the Consultant’s obligations under this Contract, namely, [name of member] and [name of member] (hereinafter called the “Consultant”).]*

#### WHEREAS

- (a) the Client has requested the Consultant to provide certain consulting services as defined in this Contract (hereinafter called the “Services”);
- (b) the Consultant, having represented to the Client that it has the required professional skills, expertise and technical resources, has agreed to provide the Services on the terms and conditions set forth in this Contract;
- (c) the Client has received *[or has applied for]* a loan *[or credit or grant]* from the *[Insert as appropriate: International Bank for Reconstruction and Development (IBRD) or International Development Association (IDA)]* toward the cost of the Services and intends to apply a portion of the proceeds of this *[loan/credit/grant]* to eligible payments under this Contract, it being understood that (i) payments by the Bank will be made only at the request of the Client and upon approval by the Bank; (ii) such payments will be subject, in all respects, to the terms and conditions of the *[loan/financing/grant]* agreement, including prohibitions of withdrawal from the *[loan/credit/grant]* account for the purpose of any payment to persons or entities, or for any import of goods, if such payment or import, to the knowledge of the Bank, is prohibited by the decision of the United Nations Security council taken under Chapter VII of the Charter of the United Nations; and (iii) no party other than the Client shall derive any rights from the *[loan/financing/grant]* agreement or have any claim to the *[loan/credit/grant]* proceeds;



NOW THEREFORE the parties hereto hereby agree as follows:

1. The following documents attached hereto shall be deemed to form an integral part of this Contract:

- (a) The General Conditions of Contract (including Attachment 1 “Fraud and Corruption”;
- (b) The Special Conditions of Contract;
- (c) Appendices:

Appendix A: Terms of Reference

Appendix B: Key Experts

Appendix C: Remuneration Cost Estimates

Appendix D: Reimbursables Cost Estimates

Appendix E: Form of Advance Payments

Guarantee

In the event of any inconsistency between the documents, the following order of precedence shall prevail: the Special Conditions of Contract; the General Conditions of Contract, including Attachment 1; Appendix A; Appendix B; Appendix C and Appendix D; Appendix E; and Appendix F. Any reference to this Contract shall include, where the context permits, a reference to its Appendices.

2. The mutual rights and obligations of the Client and the Consultant shall be as set forth in the Contract, in particular:

- (a) the Consultant shall carry out the Services in accordance with the provisions of the Contract; and
- (b) the Client shall make payments to the Consultant in accordance with the provisions of the Contract.

IN WITNESS WHEREOF, the Parties hereto have caused this Contract to be signed in their respective names as of the day and year first above written.

For and on behalf of *[Name of Client]*

---

*[Authorized Representative of the Client – name, title and signature]*

For and on behalf of *[Name of Consultant or Name of a Joint Venture]*

---

*[Authorized Representative of the Consultant – name and signature]*

*[For a joint venture, either all members shall sign or only the lead member, in which case the power of attorney to sign on behalf of all members shall be attached.]*

For and on behalf of each of the members of the Consultant [insert the name of the Joint Venture]

*[Name of the lead member]*

---

*[Authorized Representative on behalf of a Joint Venture]*

*[add signature blocks for each member if all are signing]*

## II. General Conditions of Contract

### A. GENERAL PROVISIONS

#### 1. Definitions

1.1. Unless the context otherwise requires, the following terms

whenever used in this Contract have the following meanings:

- (a) **“Applicable Law”** means the laws and any other instruments having the force of law in the Client’s country, or in such other country as may be specified in the **Special Conditions of Contract (SCC)**, as they may be issued and in force from time to time.
- (b) **“Bank”** means the International Bank for Reconstruction and Development (IBRD) or the International Development Association (IDA).
- (c) **“Borrower”** means the Government, Government agency or other entity that signs the financing agreement with the Bank.
- (d) **“Client”** means the implementing agency that signs the Contract for the Services with the Selected Consultant.
- (e) **“Client’s Personnel”** refers to the staff, labor and other employees (if any) of the Client engaged in fulfilling the Client’s obligations under the Contract; and any other personnel identified as Client’s Personnel, by a notice from the Client to the Consultant.
- (f) **“Consultant”** means a legally-established professional consulting firm or entity selected by the Client to provide the Services under the signed Contract.
- (g) **“Contract”** means the legally binding written agreement signed between the Client and the Consultant and which includes all the attached documents listed in its paragraph 1 of the Form of Contract (the General Conditions (GCC), the Special Conditions (SCC), and the Appendices).
- (h) **“Day”** means a working day unless indicated otherwise.
- (i) **“Effective Date”** means the date on which this Contract comes into force and effect pursuant to Clause GCC 11.
- (j) **“Experts”** means, collectively, Key Experts, Non-Key Experts, or any other personnel of the Consultant, Sub-consultant or JV member(s) assigned by the Consultant to perform the Services or any part thereof under the Contract.
- (k) **“Foreign Currency”** means any currency other than the currency of the Client’s country.

- (l) **“GCC”** means these General Conditions of Contract.
- (m) **“Government”** means the government of the Client’s country.
- (n) **“Joint Venture (JV)”** means an association with or without a legal personality distinct from that of its members, of more than one entity where one member has the authority to conduct all businesses for and on behalf of any and all the members of the JV, and where the members of the JV are jointly and severally liable to the Client for the performance of the Contract.
- (o) **“Key Expert(s)”** means an individual professional whose skills, qualifications, knowledge and experience are critical to the performance of the Services under the Contract and whose Curricula Vitae (CV) was taken into account in the technical evaluation of the Consultant’s proposal.
- (p) **“Local Currency”** means the currency of the Client’s country.
- (q) **“Non-Key Expert(s)”** means an individual professional provided by the Consultant or its Sub-consultant to perform the Services or any part thereof under the Contract.
- (r) **“Party”** means the Client or the Consultant, as the case may be, and **“Parties”** means both of them.
- (s) **“SCC”** means the Special Conditions of Contract by which the GCC may be amended or supplemented but not over-written.
- (t) **“Services”** means the work to be performed by the Consultant pursuant to this Contract, as described in Appendix A hereto.
- (u) **“Sub-consultants”** means an entity to whom/which the Consultant subcontracts any part of the Services while remaining solely liable for the

## 2. Relationship between the Parties

## 3. Law Governing Contract

execution of the Contract.

- (v) **“Third Party”** means any person or entity other than the Government, the Client, the Consultant or a Sub-consultant.

Nothing contained herein shall be construed as establishing a relationship of master and servant or of principal and agent as between the Client and the Consultant. The Consultant, subject to this Contract, has complete charge of the Experts and Sub-consultants, if any, performing the Services and shall be fully responsible for the Services performed by them or on their behalf hereunder.

This Contract, 3.1. meaning and interpretation, and the relation between the Parties shall be governed by the Applicable Law.

4. Language 4.1. This Contract has been executed in the language specified in the SCC, which shall be the binding and controlling language for all matters relating to the meaning or interpretation of this Contract.
5. Headings 5.1. The headings shall not limit, alter or affect the meaning of this Contract.
6. Communications 6.1. Any communication required or permitted to be given or made pursuant to this Contract shall be in writing in the language specified in Clause GCC 4. Any such notice, request or consent shall be deemed to have been given or made when delivered in person to an authorized representative of the Party to whom the communication is addressed, or when sent to such Party at the address specified in the SCC.
- 6.2. A Party may change its address for notice hereunder by giving the other Party any communication of such change to the address specified in the SCC.
7. Location 7.1. The Services shall be performed at such locations as are specified in Appendix A hereto and, where the location of a particular task is not so specified, at such locations, whether in the Government's country or elsewhere, as the Client may approve.
8. Authority of Member 8.1. In case the Consultant is a Joint Venture, the members hereby authorize the member specified in the SCC to act on their behalf in exercising all the Consultant's rights and obligations towards the Client under this Contract, including without limitation the receiving of instructions and payments from the Client.
9. Authorized Representative 9.1. as
10. Fraud and Corruption 10.1. Any action required or permitted to be taken, and any document required or permitted to be executed under this Contract by the Client or the Consultant may be taken or executed by the officials specified in the SCC.
- a. Commissions and Fees** 10.2.

The Bank requires compliance with the Bank's Anti-Corruption Guidelines and its prevailing sanctions policies and procedures as set forth in the Bank's Sanctions Framework, as set forth in Attachment 1 to the GCC.

The Client requires the Consultant to disclose any commissions or fees that may have been paid or are to be paid to agents or any other party with respect to the selection process or execution of the Contract. The information disclosed must include at least the name and

address of the agent or other party, the amount and currency, and the purpose of the commission, gratuity or fee. Failure to disclose such commissions, gratuities or fees may

result in termination of the Contract and/or sanctions by the Bank.

## **B. COMMENCEMENT, COMPLETION, MODIFICATION AND TERMINATION OF CONTRACT**

- |  |                    |   |
|--|--------------------|---|
| 11. Effectiveness of                           | 11.1. Contract     | This Contract shall come into force and effect on the date (the “Effective Date”) of the Client’s notice to the Consultant instructing the Consultant to begin carrying out the Services. This notice shall confirm that the effectiveness conditions, if any, listed in the <b>SCC</b> have been met.  |
| 12. Termination of Failure to Become Effective | 12.1. Contract for | If this Contract has not become effective within such time period after the date of Contract signature as specified in the SCC, either Party may, by not less than twenty-two (22) days written notice to the other Party, declare this Contract to be null and void, and in the event of such a declaration by either Party, neither Party shall have any claim against the other Party with respect hereto. |
| 13. Commencement of                            | 13.1. Services     |   |
| 14. Expiration of Contract                     | 14.1.              | The Consultant shall confirm availability of Key Experts and begin carrying out the Services not later than the number of days after the Effective Date specified in the <b>SCC</b> .<br><br>Unless terminated earlier pursuant to Clause GCC 19 hereof, this Contract shall expire at the end of such time period after the Effective Date as specified in the <b>SCC</b> .                                  |
| 15. Entire Agreement                           | 15.1.              | This Contract contains all covenants, stipulations and provisions agreed by the Parties. No agent or representative of either Party has authority to make, and the Parties shall not be bound by or be liable for, any statement, representation, promise or agreement not set forth herein.  |
| 16. Modifications or Variations                | 16.1.              | Any modification or variation of the terms and conditions of this Contract, including any modification or variation of the scope of the Services, may only be made by written agreement between the Parties. However, each Party shall give due consideration to any proposals for modification or variation made   |
| 17. Force Majeure                              |                    |   |



by the other Party.

16.2. In cases of substantial

modifications or variations, the prior written consent of the Bank is required.

**a. Definition**

17.1. For the purposes of this Contract, "Force Majeure" means an event which is beyond the reasonable control of a Party, is not

foreseeable, is unavoidable, and makes a Party's performance of its obligations hereunder impossible or so impractical as reasonably to be considered impossible under the circumstances, and subject to those requirements, includes, but is not limited to, war, riots, civil disorder, earthquake, fire, explosion, storm, flood or other adverse weather conditions, strikes, lockouts or other industrial action confiscation or any other action by Government agencies.

17.2.

Force Majeure shall not include (i) any event which is caused by the negligence or intentional action of a Party or such Party's Experts, Sub-consultants or agents or employees, nor

17.3.

(ii) any event which a diligent Party could reasonably have been expected to both take into account at the time of the conclusion of this Contract, and avoid or overcome in the carrying out of its obligations hereunder.

**b. No Breach of 17.4.Contract**

Force Majeure shall not include insufficiency of funds or failure to make any payment required hereunder.

**c. Measures to 17.5.be Taken**

The failure of a Party to fulfill any of its obligations hereunder shall not be considered to be a breach of, or default under, this Contract insofar as such inability arises from an event of Force Majeure, provided that the Party affected by such an event has taken all reasonable precautions, due care and reasonable alternative measures, all with the objective of carrying out the terms and conditions of this Contract.

17.6.

17.7.

A Party affected by an event of Force Majeure shall continue to perform its obligations under the Contract as far as is reasonably practical, and shall take all reasonable measures to minimize the consequences of any event of Force Majeure.

17.8.

A Party affected by an event of Force Majeure shall notify the other Party of such event as soon as possible, and in any case not later than fourteen (14) calendar days following the occurrence of such event, providing evidence of the nature and cause of such event, and shall similarly give written notice of the

restoration of normal conditions as soon as possible.

Any period within which a Party shall, pursuant to this Contract, complete any action or task, shall be extended for a period equal to the time during which such Party was unable to perform such action as a result of Force Majeure.

During the period of their inability to perform the Services as a result of an event of Force Majeure, the Consultant, upon instructions by the Client, shall either:

- (a) demobilize, in which case the Consultant shall be reimbursed for additional costs they reasonably and necessarily incurred, and, if required by the Client, in reactivating the Services; or
- (b) continue with the Services to the extent reasonably possible, in which case the Consultant shall continue to be paid under the terms of this Contract and be reimbursed for additional costs reasonably and necessarily incurred.

17.9. In the case of disagreement between the Parties as to the existence or extent of Force Majeure, the matter shall be settled according to Clauses GCC 53 & 54.

## 18. Suspension

18.1. The Client may, by written notice of suspension to the Consultant, suspend all payments to the Consultant hereunder if the Consultant fails to perform any of its obligations under this Contract, including the carrying out of the Services, provided that such notice of suspension (i) shall specify the nature of the failure, and (ii) shall request the Consultant to remedy such failure within a period not exceeding thirty (30) calendar days after receipt by the Consultant of such notice of suspension.

## 19. Termination

19.1. This Contract may be terminated by either Party as per provisions set up below:

### **a. By the Client**

19.1.1 The Client may terminate this Contract in case of the occurrence of any of the events specified in paragraphs (a) through (f) of this Clause. In such an occurrence the Client shall give at least thirty (30) calendar days' written notice of termination to the Consultant in case of the events referred to in (a) through (d); at least sixty (60) calendar days' written notice in case of the event referred to in (e); and at least five (5) calendar days' written notice in case of the event referred to in (f):

- (a) If the Consultant fails to remedy a failure in the performance of its obligations hereunder, as specified in a notice of suspension pursuant to Clause GCC 18;
- (b) If the Consultant becomes (or, if the Consultant consists of more than one entity, if any of its members becomes) insolvent or bankrupt or enter into any agreements with their creditors for relief of debt or take advantage of any law for the benefit of debtors or go into liquidation or receivership whether compulsory or voluntary;

- (c) If the Consultant fails to comply with any final decision reached as a result of arbitration proceedings pursuant to Clause GCC 54.1;
- (d) If, as the result of Force Majeure, the Consultant is unable to perform a material portion of the Services for a period of not less than sixty (60) calendar days;
- (e) If the Client, in its sole discretion and for any reason whatsoever, decides to terminate this Contract;
- (f) If the Consultant fails to confirm availability of Key Experts as required in Clause GCC 13.

**b. By the Consultant**

19.1.2 if the Consultant, in the judgment of the Client has engaged in Fraud and Corruption, as defined in paragraph 2.2 of the Attachment 1 to the GCC, in competing for or in executing the Contract, then the Client may, after giving fourteen (14) calendar days written notice to the Consultant, terminate the Consultant's employment under the Contract.

19.1.3 The Consultant may terminate this Contract, by not less than thirty (30) calendar days' written notice to the Client, in case of the occurrence of any of the events specified in paragraphs

(a) through (d) of this Clause.

- (a) If the Client fails to pay any money due to the Consultant pursuant to this Contract and not subject to dispute pursuant to Clauses GCC 54.1 within forty-five (45) calendar days after receiving written notice from the Consultant that such payment is overdue.

**c. Cessation of Rights and Obligations**

- (b) If, as the result of Force

Majeure, the Consultant is unable to perform a material portion of the Services for a period of not less than sixty (60) calendar days.

- (c) If the Client fails to comply with any final decision reached as a result of arbitration pursuant to Clause GCC 54.1.
- (d) If the Client is in material breach of its obligations pursuant to this Contract and has not remedied the same within forty-five (45) days (or such longer period as the Consultant may have subsequently approved in writing) following the receipt by the Client of the Consultant's notice specifying such breach.

19.1.4 Upon termination of this Contract pursuant to Clauses GCC 12 or GCC 19 hereof, or upon expiration of this Contract pursuant to Clause GCC 14, all rights and obligations of the Parties hereunder shall cease, except (i) such rights and

obligations as may have accrued on the date of termination or expiration, (ii) the obligation of confidentiality set forth in Clause GCC 22, (iii) the Consultant's obligation to permit inspection, copying and auditing of their accounts and records set forth in Clause GCC 25 and to cooperate and assist in any inspection or investigation, and (iv) any right which a Party may have under the Applicable Law.

**d. Cessation of Services**

19.1.5 Upon termination of this Contract by notice of either Party to the other pursuant to Clauses GCC 19a or GCC 19b, the Consultant shall, immediately upon dispatch or receipt of such notice, take all necessary steps to bring the Services to a close in a prompt and orderly manner and shall make every reasonable effort to keep expenditures for this purpose to a minimum. With respect to documents prepared by the Consultant and equipment and materials furnished by the Client, the Consultant shall proceed as provided, respectively, by Clauses GCC 27 or GCC 28.

**e. Payment upon Termination**

19.1.6 Upon termination of this Contract, the Client shall make the following payments to the Consultant:

- (a) remuneration for Services satisfactorily performed prior to the effective date of termination, and reimbursable expenditures for expenditures actually incurred prior to the effective date of termination; and pursuant to Clause GCC 47;
- (b) in the case of termination

pursuant to paragraphs (d) and (e) of Clause GCC 19.1.1, reimbursement of any reasonable cost incidental to the prompt and orderly termination of this Contract, including the cost

of the return travel of the Experts.

## **C. OBLIGATIONS OF THE CONSULTANT**

### **20. General**

#### **a. Standard of Performance**

20.1. The Consultant shall perform the Services and carry out the Services with all due diligence, efficiency and economy, in accordance with generally accepted professional standards and practices, and shall observe sound management practices, and employ appropriate technology and safe and effective equipment, machinery, materials and methods. The Consultant shall always act, in respect of any matter relating to this Contract or to the Services, as a faithful adviser to the



Client, and shall at all times support and safeguard the Client's legitimate interests in any dealings with the third parties.

20.2.

The Consultant shall employ and provide such qualified and experienced Experts and Sub-consultants as are required to carry out the Services.

20.3.

The Consultant may subcontract part of the Services to an extent and with such Key Experts and Sub-consultants as may be approved in advance by the Client. Notwithstanding such approval, the Consultant shall retain full responsibility for the Services.

**b. Law Applicable**

20.5.

The Consultant shall perform the Services in accordance with the Contract and the Applicable Law and shall take all practicable steps to ensure that any of its Experts and Sub-consultants, comply with the Applicable Law.

Throughout the execution of the Contract, the Consultant shall comply with the import of goods and services prohibitions in the Client's country when

20.6.

- (a) as a matter of law or official regulations, the Borrower's country prohibits commercial relations with that country; or
- (b) by an act of compliance with a decision of the United Nations Security Council taken under Chapter VII of the Charter of the United Nations, the Borrower's Country prohibits any import of goods from that country or any payments to any country, person, or entity in that country.

The Client shall notify the Consultant in writing of relevant local customs, and the Consultant shall, after such notification, respect such customs.

**21. Conflict of Interest**

21.1.

The Consultant shall hold the Client's interests paramount, without any consideration for future work, and strictly avoid conflict with other assignments or their own corporate interests.

**a. Consultant Not to Benefit from**

**Commissions, Discounts, etc.**

21.1.1 The payment of the Consultant pursuant to GCC F (Clauses GCC 46 through 51) shall constitute the Consultant's only payment in connection with this Contract and, subject to Clause GCC 21.1.3, the Consultant shall not accept for its own benefit any trade commission, discount or similar payment in connection with activities pursuant to this Contract or in the discharge of its obligations hereunder, and the Consultant shall use its best efforts to ensure that any

Sub-consultants, as well as the Experts and agents of either of them, similarly shall not receive any such additional payment.

- b. Consultant and Affiliates Not to Engage in Certain Activities**
- c. Prohibition of Conflicting Activities**
- d. Strict Duty to Disclose Conflicting Activities**

21.1.2 Furthermore, if the Consultant, as part of the Services, has the responsibility of advising the Client on the procurement of goods, works or services, the Consultant shall comply with the Bank's Applicable Regulations, and shall at all times exercise such responsibility in the best interest of the Client. Any discounts or commissions obtained by the Consultant in the exercise of such procurement responsibility shall be for the account of the Client.

21.1.3 The Consultant agrees that, during the term of this Contract and after its termination, the Consultant and any entity affiliated with the Consultant, as well as any Sub-consultants and any entity affiliated with such Sub-consultants, shall be disqualified from providing goods, works or non-consulting services resulting from or directly related to the Consultant's Services for the preparation or implementation of the project.

21.1.4 The Consultant shall not engage, and shall cause its Experts as well as its Sub-consultants not to engage, either directly or indirectly, in any business or professional activities that would conflict with the activities assigned to them under this Contract.

21.1.5 The Consultant has an obligation and shall ensure that its Experts and Sub-consultants shall have an obligation to disclose any situation of actual or potential conflict that impacts their capacity

to serve the best interest of their Client, or that may reasonably be perceived as having this effect. Failure to disclose said situations

may lead to the disqualification of the Consultant or the termination of its Contract.

22. Confidentiality

22.1. Except with the prior written consent of the Client, the Consultant and the Experts shall not at any time communicate to any person or entity any confidential information acquired in the course of the Services, nor shall the Consultant and the Experts make public the recommendations formulated in the course of, or as a result of, the Services.

23. Liability of the Consultant

23.1. Subject to additional provisions, if any, set forth in the **SCC**, the Consultant's liability under this Contract shall be as determined under the Applicable Law.

24. Insurance to be taken out by the Consultant	24.1.	<p>The Consultant (i) shall take out and maintain, and shall cause any Sub-consultants to take out and maintain, at its (or the Sub-consultants', as the case may be) own cost but on terms and conditions approved by the Client, insurance against the risks, and for the coverage specified in the <b>SCC</b>, and (ii) at the Client's request, shall provide evidence to the Client showing that such insurance has been taken out and maintained and that the current premiums therefore have been paid. The Consultant shall ensure that such insurance is in place prior to commencing the Services as stated in Clause GCC 13.</p>
25. Accounting, Inspection and Auditing	25.1.	<p>The Consultant shall keep, and shall make all reasonable efforts to cause its Sub-consultants to keep, accurate and systematic accounts and records in respect of the Services in such form and detail as will clearly identify relevant time changes and costs.</p>
	25.2.	<p>Pursuant to paragraph 2.2 e. of Attachment 1 to the General Conditions, the Consultant shall permit and shall cause its agents (where declared or not), subcontractors, subconsultants, service providers, suppliers, and personnel, to permit, the Bank and/or persons appointed by the Bank to inspect the site and/or the accounts, records and other documents relating to the procurement process, selection and/or contract execution, and to have such accounts, records and other documents audited by auditors appointed by the Bank. The Consultant's and its Subcontractors' and subconsultants' attention is drawn to Clause GCC 10.1 (Fraud and Corruption) which provides, inter alia, that acts intended to materially impede the exercise of the Bank's inspection and audit rights constitute a prohibited practice subject to contract termination (as well as to a determination of ineligibility pursuant to the Bank's prevailing sanctions procedures).</p> <p>The Consultant shall submit to the Client the reports and documents specified in <b>Appendix A</b>, in the form, in the numbers and within the time periods set forth in the said Appendix.</p>
26. Reporting Obligations	26.1.	
27. Proprietary Rights in Reports and Records	27.1.	<p>of the Client</p> <p>Unless otherwise indicated in the <b>SCC</b>, all</p>

reports and relevant data and information such as maps, diagrams, plans, databases, other documents and software, supporting records or material compiled or prepared by the Consultant for the Client in the course of the Services shall be confidential and become and remain the absolute property of the Client. The Consultant shall, not later than upon termination or expiration

of this Contract, deliver all such documents to the Client, together with a detailed inventory thereof. The Consultant may retain a copy of such documents, data and/or software but shall not use the same for purposes unrelated to this Contract without prior written approval of the Client.

27.2.

If license agreements are necessary or appropriate between the Consultant and third parties for purposes of development of the plans, drawings, specifications, designs, databases, other documents and software, the Consultant shall obtain the Client's prior written approval to such agreements, and the Client shall be entitled at its discretion to require recovering the expenses related to the development of the program(s) concerned. Other restrictions about the future use of these documents and software, if any, shall be specified in the SCC.

28. Equipment, Vehicles 28.1. and Materials

Equipment, vehicles and materials made available to the Consultant by the Client, or purchased by the Consultant wholly or partly with funds provided by the Client, shall be the property of the Client and shall be marked accordingly. Upon termination or expiration of this Contract, the Consultant shall make available to the Client an inventory of such equipment, vehicles and materials and shall dispose of such equipment, vehicles and materials in accordance with the Client's instructions. While in possession of such equipment, vehicles and materials, the Consultant, unless otherwise instructed by the Client in writing, shall insure them at the expense of the Client in an amount equal to their full replacement value.

28.2.

Any equipment or materials brought by the Consultant or its Experts into the Client's country for the use either for the project or personal use shall remain the property of the Consultant or the Experts concerned, as applicable.

29. Code of Conduct            29.1. The Consultant shall have a Code of Conduct for the Experts.

The Consultant shall take all necessary measures to ensure that each Expert is made aware of the Code of Conduct including specific behaviors that are prohibited, and understands the consequences of engaging in such prohibited behaviors.

These measures include providing instructions and documentation that can be understood by the Experts and seeking to obtain that person's signature acknowledging receipt of such instructions and/or documentation, as appropriate.

The Consultant shall also ensure that the Code of Conduct is visibly displayed in locations where the Services are carried out. The posted Code of Conduct shall be provided in languages comprehensible to Experts and Client's Personnel

30. Forced Labor            30.1. The Consultant, including its Subconsultants, shall not

employ or engage forced labor. Forced labor consists of any work or service, not voluntarily performed, that is exacted from an individual under threat of force or penalty, and includes any kind of involuntary or compulsory labor, such as indentured labor, bonded labor or similar labor-contracting arrangements.

No persons shall be employed or engaged who have been subject to trafficking. Trafficking in persons is defined as the recruitment, transportation, transfer, harboring or receipt of persons by means of the threat or use of force or other forms of coercion, abduction, fraud, deception, abuse of power, or of a position of vulnerability, or of the giving or receiving of payments or benefits to achieve the consent of a person having control over another person, for the purposes of exploitation.

31. Child Labor            31.1. The Consultant, including its Subconsultants, shall not employ or engage a child under the age of 14 unless the national law specifies a higher age (the minimum age).

The Consultant, including its Subconsultants, shall not employ or engage a child between the minimum age and the age of 18 in a manner that is likely to be hazardous, or to interfere with, the child's education, or to be harmful to the child's health or physical, mental, spiritual, moral, or social development.

The Consultant, including its Subconsultants, shall only employ or engage children between the minimum age and the age of 18 after an appropriate risk assessment has been conducted by the Client. The Consultant shall be subject to regular monitoring by the Client that includes monitoring of health, working conditions and hours of work.



Work considered hazardous for children is work that, by its nature or the circumstances in which it is carried out, is likely to jeopardize the health, safety, or morals of children. Such work activities prohibited for children include work:

- (a) with exposure to physical, psychological or sexual abuse;
- (b) underground, underwater, working at heights or in confined spaces;
- (c) with dangerous machinery, equipment or tools, or involving handling or transport of heavy loads;
- (d) in unhealthy environments exposing children to hazardous substances, agents, or processes, or to temperatures, noise or vibration damaging to health; or
- (e) under difficult conditions such as work for long hours, during the night or in confinement on the premises of the employer.

32. Non-Discrimination and Equal Opportunity

32.1. The Consultant shall not make decisions relating to the employment or treatment of Experts on the basis of personal characteristics unrelated to inherent job requirements. The Consultant shall base the employment of Experts on the principle of equal opportunity and fair treatment, and shall not discriminate with respect to any aspects of the employment relationship, including recruitment and hiring, compensation (including wages and benefits), working conditions and terms of employment, access to training, job assignment, promotion, termination of employment or retirement, and disciplinary practices.

Special measures of protection or assistance to remedy past discrimination or selection for a particular job based on the inherent requirements of the job shall not be deemed discrimination. The Consultant shall provide protection and assistance as necessary to ensure non-discrimination and equal opportunity, including for specific groups such as women, people with disabilities, migrant workers and children (of working age in accordance with Clause GCC 31).

33. Training of Experts

The Consultant shall provide appropriate training/sensitization to the Experts on social aspects of the Contract, including on prohibition of SEA and SH.

The Consultant shall provide training on SEA and SH, including its prevention, to any of its Experts who has a role to supervise other Experts.

## D. CONSULTANT'S EXPERTS AND SUB-CONSULTANTS

34. Description of Key	34.1. Experts	The title, agreed job description, minimum qualification and time-input estimates to carry out the Services of each of the Consultant's Key Experts are described in <b>Appendix B</b> .
	34.2.	If required to comply with the provisions of Clause GCC 20a, adjustments with respect to the estimated time-input of Key Experts set forth in <b>Appendix B</b> may be made by the Consultant by a written notice to the Client, provided (i) that such adjustments shall not alter the original time-input estimates for any individual by more than 10% or one week, whichever is larger; and (ii) that the aggregate of such adjustments shall not cause payments under this Contract to exceed the ceilings set forth in Clause GCC 46.2.
	34.3.	
35. Replacement of Key	35.1. Experts	If additional work is required beyond the scope of the Services specified in <b>Appendix A</b> , the estimated time-input for the Key Experts may be increased by agreement in writing between the Client and the Consultant. In case where payments under this Contract exceed the ceilings set forth in Clause GCC 46.2, the Parties shall sign a Contract amendment.
36. Approval of Additional Key Experts	35.2.	Except as the Client may otherwise agree in writing, no changes shall be made in the Key Experts.
		Notwithstanding the above, the substitution of Key Experts during Contract execution may be considered only based on the Consultant's written request and due to circumstances outside the reasonable control of the Consultant, including but not limited to death or medical incapacity. In such case, the Consultant shall forthwith provide as a replacement, a person of equivalent or better qualifications and experience, meet eligibility requirements, and at the same rate of remuneration.

If during execution of the Contract, additional Key Experts are required to carry out the Services, the Consultant shall submit to the Client for review and approval a copy of their Curricula Vitae (CVs). If the Client does not object in writing (stating the reasons for the objection) within twenty-two

36.1. (22) days from the date of receipt of such CVs, such additional Key Experts shall be deemed to have been approved by the Client. The rate of remuneration payable to such new additional Key Experts shall be based on the rates for other Key Experts position which require similar qualifications and experience.

### 37. Removal of Experts or Sub-consultants

37.1. If the Client finds that any of the Experts or Sub-consultant:

- (a) persists in any misconduct or lack of care;
- (b) carries out duties incompetently or negligently;
- (c) fails to comply with any provision of the Contract;
- (d) based on reasonable evidence, is determined to have engaged in Fraud and Corruption during the execution of the Services;

the Consultant shall, at the Client's written request, provide a replacement.

37.2. In the event that any of Key Experts, Non-Key Experts or Sub-consultants is found by the Client to be incompetent or incapable in discharging assigned duties, the Client, specifying the grounds therefore, may request the Consultant to provide a replacement.

37.3. Any replacement of the removed Experts or Sub-consultants shall possess better qualifications and experience and shall be acceptable to the Client.

37.4. Subject to the requirements in Clause GCC 37.3, and notwithstanding any requirement from the Client to request a replacement, the Consultant shall take immediate action as appropriate in response to any violation of (a) through (e) above. Such immediate action shall include removing (or causing to be removed) from carrying out Services, any Expert who engages in (a) to (e) above.

39. Working Hours,  
Leave, etc.

39.1. Overtime,

Except as the Client may otherwise agree, (i) the Consultant shall bear all additional travel and other costs arising out of or incidental to any removal and/or replacement, and (ii) the remuneration to be paid for any of the Experts provided as a replacement shall not exceed the remuneration which would have been payable to the Experts replaced or removed.

Working hours and holidays for Experts are set forth in **Appendix B**. To account for travel time to/from the Client's country, experts carrying out Services inside the Client's country shall be deemed to have commenced or finished work in respect of the Services such number of days before

their arrival in, or after their departure from, the Client's country as is specified in **Appendix B**.

- 39.2. The Experts shall not be entitled to be paid for overtime nor to take paid sick leave or vacation leave except as specified in **Appendix B**, and the Consultant's remuneration shall be deemed to cover these items.
- 39.3. Any taking of leave by Key Experts shall be subject to the prior approval by the Consultant who shall ensure that absence for leave purposes will not delay the progress and or impact adequate supervision of the Services.

## **E. OBLIGATIONS OF THE CLIENT**

### 40. Assistance and Exemptions

40.1. Unless otherwise specified in the **SCC**, the Client shall use its best efforts to:

- (e) Assist the Consultant with obtaining work permits and such other documents as shall be necessary to enable the Consultant to perform the Services.
- (f) Assist the Consultant with promptly obtaining, for the Experts and, if appropriate, their eligible dependents, all necessary entry and exit visas, residence permits, exchange permits and any other documents required for their stay in the Client's country while carrying out the Services under the Contract.
- (g) Facilitate prompt clearance through customs of any property required for the Services and of the personal effects of the Experts and their eligible dependents.
- (h) Issue to officials, agents and representatives of the Government all such instructions and information as may be necessary or appropriate for the prompt and effective implementation of the Services.

- (i) Assist the Consultant and the Experts and any Sub-consultants employed by the Consultant for the Services with obtaining exemption from any requirement to register or obtain any permit to practice their profession or to establish themselves either individually or as a corporate entity in the Client's country according to the applicable law in the Client's country.
- (j) Assist the Consultant, any Sub-consultants and the Experts of either of them with obtaining the privilege, pursuant to the applicable law in the Client's country, of bringing into the Client's country reasonable amounts of

foreign currency for the purposes of the Services or for the personal use of the Experts and of withdrawing any such amounts as may be earned therein by the Experts in the execution of the Services.

41. Access to Project 41.1. Site

(g) Provide to the Consultant any such other assistance as may be specified in the **SCC**.

The Client warrants that the Consultant shall have, free of charge, unimpeded access to the project site in respect of which access is required for the performance of the Services. The Client will be responsible for any damage to the project site or any property thereon resulting from such access and will indemnify the Consultant and each of the experts in respect of liability for any such damage, unless such damage is caused by the willful default or negligence of the Consultant or any Sub-consultants or the Experts of either of them.

42. Change in the Applicable Law  
Related to Taxes and Duties

If, after the date of this Contract, there is any change in the applicable law in the Client's country with respect to taxes and duties which increases or decreases the cost incurred by the Consultant in performing the Services, then the remuneration and reimbursable expenses otherwise payable to the Consultant under this Contract shall be increased or decreased accordingly by agreement between the Parties hereto, and corresponding adjustments shall be made to the ceiling amounts specified in Clause GCC 46.2.

43. Services, Facilities of the Client 43.1. and Property

43.2.

The Client shall make available to the Consultant and the Experts, for the purposes of the Services and free of any charge, the services, facilities and property described in the Terms of Reference (**Appendix A**) at the times and in the manner specified in said **Appendix A**.

44. Counterpart Personnel 44.1.

In case that such services, facilities and property shall not be made available to the Consultant as and when specified in **Appendix A**, the Parties shall agree on (i)



any time extension that it may be appropriate to grant to the Consultant for the performance of the Services, (ii) the manner in which the Consultant shall procure any such services, facilities and property from other sources, and (iii) the additional payments, if any, to be made to the Consultant as a result thereof pursuant to Clause GCC 46.3.

The Client shall make available to the Consultant free of charge such professional and support counterpart personnel,

to be nominated by the Client with the Consultant's advice, if specified in **Appendix A**.

44.2. If counterpart personnel are not provided by the Client to the Consultant as and when specified in **Appendix A**, the Client and the Consultant shall agree on (i) how the affected part of the Services shall be carried out, and (ii) the additional payments, if any, to be made by the Client to the Consultant as a result thereof pursuant to Clause GCC 46.3.

44.3. Professional and support counterpart personnel, excluding Client's liaison personnel, shall work under the exclusive direction of the Consultant. If any member of the counterpart personnel fails to perform adequately any work assigned to such member by the Consultant that is consistent with the position occupied by such member, the Consultant may request the replacement of such member, and the Client shall not unreasonably refuse to act upon such request.

45. Payment Obligation      45.1. In consideration of the Services performed by the Consultant under this Contract, the Client shall make such payments to the Consultant and in such manner as is provided by GCC F below.

## **F. PAYMENTS TO THE CONSULTANT**

46. Ceiling Amount      46.1. An estimate of the cost of the Services is set forth in **Appendix C**(Remuneration) and **Appendix D** (Reimbursable expenses).

46.2. Payments under this Contract shall not exceed the ceilings in foreign currency and in local currency specified in the **SCC**.

46.3. For any payments in excess of the ceilings specified in GCC 46.2, an amendment to the Contract shall be signed by the Parties referring to the provision of this Contract that evokes such amendment.

47. Remuneration and Reimbursable Expenses      47.1. The Client shall pay to the Consultant (i) remuneration that shall be determined on the basis of time actually spent by each Expert in the performance of the Services after the date of commencing of Services or such other date as the Parties shall agree in writing; and (ii) reimbursable expenses that are actually and reasonably incurred by the Consultant in the performance of the Services.

47.2. All payments shall be at the rates set forth in **Appendix C** and **Appendix D**.

- 47.3. Unless the **SCC** provides for the price adjustment of the remuneration rates, said remuneration shall be fixed for the duration of the Contract.
- 47.4. The remuneration rates shall cover: (i) such salaries and allowances as the Consultant shall have agreed to pay to the Experts as well as factors for social charges and overheads (bonuses or other means of profit-sharing shall not be allowed as an element of overheads), (ii) the cost of backstopping by home office staff not included in the Experts' list in **Appendix B**, (iii) the Consultant's profit, and (iv) any other items as specified in the **SCC**.
- 47.5. Any rates specified for Experts not yet appointed shall be provisional and shall be subject to revision, with the written approval of the Client, once the applicable remuneration rates and allowances are known.

- 48. Taxes and Duties
  - 48.1. The Consultant, Sub-consultants and Experts are responsible for meeting any and all tax liabilities arising out of the Contract unless it is stated otherwise in the **SCC**.
  - 48.2. As an exception to the above and as stated in the **SCC**, all local identifiable indirect taxes (itemized and finalized at Contract negotiations) are reimbursed to the Consultant or are paid by the Client on behalf of the Consultant.

- 49. Currency of Payment
  - 49.1. Any payment under this Contract shall be made in the currency(ies) specified in the **SCC**.
- 50. Mode of Billing and
  - 50.1. Payment

Billings and payments in respect of the Services shall be made as follows:

- (k) Advance payment. Within the number of days after the Effective Date, the Client shall pay to the Consultant an advance payment as specified in the **SCC**. Unless otherwise indicated in the **SCC**, an advance payment shall be made against an advance payment bank guarantee acceptable to the Client in an amount (or amounts) and in a currency (or currencies) specified in the **SCC**. Such guarantee (i) is to remain effective until the advance payment has been fully set off, and (ii) is to be in the form set forth in **Appendix E**, or in such other form as the Client shall have approved in writing. The advance payments will be set off by the Client in equal installments against the statements for the number of months of the Services specified in the **SCC** until said advance payments have been fully set off.

- (l) The Itemized Invoices. As soon as practicable and not later than fifteen (15) days after the end of each calendar month during the period of the Services, or after the end of each time interval otherwise indicated in the SCC, the Consultant shall submit to the Client, in duplicate, itemized invoices, accompanied by the receipts or other appropriate supporting documents, of the amounts payable pursuant to Clauses GCC 49 and GCC 50 for such interval, or any other period indicated in the SCC. Separate invoices shall be submitted for expenses incurred in foreign currency and in local currency. Each invoice shall show remuneration and reimbursable expenses separately.
- (m) The Client shall pay the Consultant's invoices within sixty (60) days after the receipt by the Client of such itemized invoices with supporting documents. Only such portion of an invoice that is not satisfactorily supported may be withheld from payment. Should any discrepancy be found to exist between actual payment and costs authorized to be incurred by the Consultant, the Client may add or subtract the difference from any subsequent payments.
- (n) The Final Payment. The final payment under this Clause shall be made only after the final report and a final invoice, identified as such, shall have been submitted by the Consultant and approved as satisfactory by the Client. The Services shall be deemed completed and finally accepted by the Client and the final report and final invoice shall be deemed approved by the Client as satisfactory ninety (90) calendar days after receipt of the final report and final invoice by the Client unless the Client, within such ninety (90) calendar day period, gives written notice to the Consultant specifying in detail deficiencies in the Services, the final report or final invoice. The Consultant shall thereupon promptly make any necessary corrections, and thereafter the foregoing process shall be repeated. Any amount that the Client has paid or has caused to be paid in accordance with this Clause in excess of the amounts payable in accordance with the provisions of this Contract shall be reimbursed by the Consultant to the Client within thirty (30) days after receipt by the Consultant of notice thereof. Any such claim by the Client for reimbursement must be made within twelve

(12) calendar months after receipt by the Client of a final report and a final invoice approved by the Client in accordance with the above.

(e) All payments under this Contract shall be made to the accounts of the Consultants specified in the **SCC**.

#### 51. Interest on Delayed Payments

(f) With the exception of the final payment under (d) above, payments do not constitute acceptance of the Services nor relieve the Consultant of any obligations hereunder.

51.1. If the Client had delayed payments beyond fifteen (15) days after the due date stated in Clause GCC 50.1 (c), interest shall be paid to the Consultant on any amount due by, not paid on, such due date for each day of delay at the annual rate stated in the **SCC**.

### **G. FAIRNESS AND GOOD FAITH**

#### 52. Good Faith

52.1. The Parties undertake to act in good faith with respect to each other's rights under this Contract and to adopt all reasonable measures to ensure the realization of the objectives of this Contract.

### **H. SETTLEMENT OF DISPUTES**

#### 53. Amicable Settlement

53.1. The Parties shall seek to resolve any dispute amicably by mutual consultation.

53.2. If either Party objects to any action or inaction of the other Party, the objecting Party may file a written Notice of Dispute to the other Party providing in detail the basis of the dispute. The Party receiving the Notice of Dispute will consider it and respond in writing within fourteen (14) days after receipt. If that Party fails to respond within fourteen (14) days, or the dispute cannot be amicably settled within fourteen (14) days following the response of that Party, Clause GCC 54.1 shall apply.

54. Dispute Resolution    54.1. Any dispute between the Parties arising under or related to this Contract that cannot be settled amicably may be referred to by either Party to the adjudication/arbitration in accordance with the provisions specified in the **SCC**.

## **II. General Conditions**

### **Attachment 1**

### **Fraud and Corruption**

*(Text in this Attachment shall not be modified)*

#### **1. Purpose**

1.1 The Bank's Anti-Corruption Guidelines and this annex apply with respect to procurement under Bank Investment Project Financing operations.

#### **2. Requirements**

2.1 The Bank requires that Borrowers (including beneficiaries of Bank financing); bidders (applicants/proposers), consultants, contractors and suppliers; any sub-contractors, sub-consultants, service providers or suppliers; any agents (whether declared or not); and any of their personnel, observe the highest standard of ethics during the procurement process, selection and contract execution of Bank-financed contracts, and refrain from Fraud and Corruption.

2.2 To this end, the Bank:

- a. Defines, for the purposes of this provision, the terms set forth below as follows:
  - i. "corrupt practice" is the offering, giving, receiving, or soliciting, directly or indirectly, of anything of value to influence improperly the actions of another party;
  - ii. "fraudulent practice" is any act or omission, including misrepresentation, that knowingly or recklessly misleads, or attempts to mislead, a party to obtain financial or other benefit or to avoid an obligation;
  - iii. "collusive practice" is an arrangement between two or more parties designed to achieve an improper purpose, including to influence improperly the actions of another party;
  - iv. "coercive practice" is impairing or harming, or threatening to impair or harm, directly or indirectly, any party or the property of the party to influence improperly the actions of a party;
  - v. "obstructive practice" is:
    - (a) deliberately destroying, falsifying, altering, or concealing of evidence material to the investigation or making false statements to investigators in order to materially impede a Bank investigation into allegations of a corrupt, fraudulent, coercive, or collusive practice; and/or threatening, harassing, or intimidating any party to prevent it from disclosing its knowledge of matters relevant to the investigation or from pursuing the investigation; or
    - (b) acts intended to materially impede the exercise of the Bank's inspection and audit rights provided for under paragraph 2.2 e. below.

- b. Rejects a proposal for award if the Bank determines that the firm or individual recommended for award, any of its personnel, or its agents, or its sub-consultants, sub-contractors, service providers, suppliers and/ or their employees, has, directly or indirectly, engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices in competing for the contract in question;
- c. In addition to the legal remedies set out in the relevant Legal Agreement, may take other appropriate actions, including declaring misprocurement, if the Bank determines at any time that representatives of the Borrower or of a recipient of any part of the proceeds of the loan engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices during the procurement process, selection and/or execution of the contract in question, without the Borrower having taken timely and appropriate action satisfactory to the Bank to address such practices when they occur, including by failing to inform the Bank in a timely manner at the time they knew of the practices;
- d. Pursuant to the Bank's Anti- Corruption Guidelines and in accordance with the Bank's prevailing sanctions policies and procedures, may sanction a firm or individual, either indefinitely or for a stated period of time, including by publicly declaring such firm or individual ineligible (i) to be awarded or otherwise benefit from a Bank-financed contract, financially or in any other manner;<sup>1</sup> (ii) to be a nominated<sup>2</sup> sub-contractor, consultant, manufacturer or supplier, or service provider of an otherwise eligible firm being awarded a Bank-financed contract; and (iii) to receive the proceeds of any loan made by the Bank or otherwise to participate further in the preparation or implementation of any Bank-financed project;
- e. Requires that a clause be included in bidding/request for proposals documents and in contracts financed by a Bank loan, requiring (i) bidders (applicants/proposers), consultants, contractors, and suppliers, and their sub-contractors, sub-consultants, service providers, suppliers, agents personnel, permit the Bank to inspect<sup>3</sup> all accounts, records and other documents relating to the procurement process, selection and/or contract execution, and to have them audited by auditors appointed by the Bank.

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<sup>1</sup> For the avoidance of doubt, a sanctioned party's ineligibility to be awarded a contract shall include, without limitation, (i) applying for pre-qualification, expressing interest in a consultancy, and bidding, either directly or as a nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider, in respect of such contract, and (ii) entering into an addendum or amendment introducing a material modification to any existing contract.

<sup>2</sup> A nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider (different names are used depending on the particular bidding document) is one which has been: (i) included by the bidder in its pre-qualification application or bid because it brings specific and critical experience and know-how that allow the bidder to meet the qualification requirements for the particular bid; or (ii) appointed by the Borrower.

<sup>3</sup> Inspections in this context usually are investigative (i.e., forensic) in nature. They involve fact-finding activities undertaken by the Bank or persons appointed by the Bank to address specific matters related to investigations/audits, such as evaluating the veracity of an allegation of possible Fraud and Corruption, through the appropriate mechanisms. Such activity includes but is not limited to: accessing and examining a firm's or individual's financial records and information, and making copies thereof as relevant; accessing and examining any other documents, data and information (whether in hard copy or electronic format) deemed relevant for the investigation/audit, and making copies thereof as relevant; interviewing staff and other relevant individuals; performing physical inspections and site visits; and obtaining third party verification of information.



### III. Special Conditions of Contract

Number of GC Clause	Amendments of, and Supplements to, Clauses in the General Conditions of Contract
1.1(a)	<b>The Contract shall be construed in accordance with the law of India.</b>
4.1	<b>The language is:</b> English.
6.1 and 6.2	<p><b>The addresses are:</b>            Client: <u>Finance Department, Government of West Bengal</u>            Attention: <u>Dr. Sudip Kumar Sinha, OSD &amp; Secretary, Department of Finance</u>            Facsimile: <u>N/A</u>            E-mail : <a href="mailto:tender.pppwbfd@gmail.com">tender.pppwbfd@gmail.com</a></p> <p>Consultant: _____            Attention: _____            Facsimile: _____            E-mail (where permitted): _____</p>
8.1	<p><i>[Note: If the Consultant consists only of one entity, state “N/A”;            OR            If the Consultant is a Joint Venture consisting of more than one entity, the name of the JV member whose address is specified in Clause SCC 6.1 should be inserted here.]</i></p> <p><b>The Lead Member on behalf of the JV is</b> _____  <i>[insert name of the member]</i></p>
9.1	<p><b>The Authorized Representatives are:</b></p> <p><b>For the Client:</b> <i>[name, title]</i> _____</p> <p><b>For the Consultant:</b> <i>[name, title]</i> _____</p>
11.1	<b>The effectiveness conditions are the following:</b> Signing of Contract by both the parties, after due approvals.
12.1	<b>Termination of Contract for Failure to Become Effective:</b> The time period shall be 30 days.
13.1	<p><b>Commencement of Services:</b> Not later than 1 month from issuance of client’s notice instructing the consultant to begin carrying out the services.</p> <p>Confirmation of Key Experts’ availability to start the Assignment shall be submitted to the Client in writing as a written statement signed by each Key Expert.</p>
14.1	<p><b>Expiration of Contract:</b>  <b>The time period shall be 24 Months</b></p>

<p><b>23.1</b></p>	<p>The following limitation of the Consultant’s Liability towards the Client can be subject to the Contract’s negotiations:</p> <p>“Limitation of the Consultant’s Liability towards the Client:</p> <p>(a) Except in the case of gross negligence or willful misconduct on the part of the Consultant or on the part of any person or a firm acting on behalf of the Consultant in carrying out the Services, the Consultant, with respect to damage caused by the Consultant to the Client’s property, shall not be liable to the Client:</p> <p style="padding-left: 40px;">(i) for any indirect or consequential loss or damage; and</p> <p style="padding-left: 40px;">(ii) for any direct loss or damage that exceeds the total value of the Contract:</p> <p>(b) This limitation of liability shall not</p> <p style="padding-left: 40px;">(i) affect the Consultant’s liability, if any, for damage to Third Parties caused by the Consultant or any person or firm acting on behalf of the Consultant in carrying out the Services;</p> <p style="padding-left: 40px;">(ii) be construed as providing the Consultant with any limitation or exclusion from liability which is prohibited by the “Applicable Law in India”.</p>
<p><b>24.1</b></p>	<p><b>The insurance coverage against the risks shall be as follows:</b></p> <p><b>(a) Professional liability insurance, with a minimum coverage of <i>the total ceiling amount of the Contract which is .....</i></b></p> <p>(b) Third Party motor vehicle liability insurance in respect of motor vehicles operated in the Client’s country by the Consultant or its</p>

	<p>Experts or Sub-consultants, with a minimum coverage as per the latest Amended Motor Vehicles Act, India;</p> <p>(c) Third Party liability insurance, with a minimum coverage in accordance with the applicable law in India.</p> <p>(d) employer’s liability and workers’ compensation insurance in respect of the experts and Sub-consultants in accordance with the relevant provisions of the applicable law in the Client’s country, as well as, with respect to such Experts, any such life, health, accident, travel or other insurance as may be appropriate; and</p> <p>(e) insurance against loss of or damage to (i) equipment purchased in whole or in part with funds provided under this Contract, (ii) the Consultant’s property used in the performance of the Services, and (iii) any documents prepared by the Consultant in the performance of the Services.</p>
27.1	<b>Property Rights Provisions: Not Applicable</b>
27.2	<b>The Consultant shall not use these <i>data, reports, documents, software etc.</i> for purposes unrelated to this Contract without the prior written approval of the Client.</b>
46.2	<p><b>The ceiling in local currency is: Rs. _____ [insert amount] [indicate: inclusive or exclusive] of local indirect taxes.</b></p> <p><b>Any indirect local taxes chargeable in respect of this Contract for the Services provided by the Consultant shall be paid by the Consultant.</b> The Client shall only reimburse Goods &amp; Services Tax (GST) payable on the contract value by the consultants, as per Applicable Law in India, subject to the Client performing such duties in regard to the deduction of taxes as may be lawfully imposed. However, Consultant shall have to produce to the Client, all relevant documents establishing the proof of payment/ filing of return to the tax authority etc. The consultant shall register itself for GST with appropriate authority in India &amp; shall provide the Registration Number to the Client.</p> <p><b>The amount of such taxes is _____ [insert the amount as finalized at the Contract’s negotiations on the basis of the estimates provided by the Consultant in Form FIN-2 of the Consultant’s Financial Proposal.]</b></p>

47.3	<b>Price adjustment on the remuneration does not apply.</b>
48.1 and 48.2	<p><b>The consultants, sub-consultants and the Personnel shall pay</b> the taxes, taxes, duties, fees, levies and other impositions levied under the existing, amended or enacted laws during life of this contract and the client shall perform such duties in this regard to the deduction of such taxes as may be lawfully imposed.</p> <p><b>The Client shall only reimburse the Goods and Services Tax (GST)</b> payable on the contract value by the consultants, as per Applicable Law in India, subject to the Client, performing such duties in regard to the deduction of taxes as may be lawfully imposed. However, Consultant shall have to produce to the Client, all relevant documents establishing the proof of payment/ filing of return to the tax authority etc.</p>
49.1	<b>The currency of payment shall be Indian Rupees (INR).</b>
50.1(a)	<p>The following provisions shall apply to the advance payment and the advance bank payment guarantee:</p> <ol style="list-style-type: none"> <li>(1) An advance payment <i>equivalent to 10% of Contract price</i> [of amount to be inserted at the time of contract signing] in foreign currency] [and of [amount to be inserted at the time of contract signing] in local currency] shall be made within 90 days after the Effective Date, after submission by the Consultant of the bank guarantee for advance payment as per format provided in Appendix E and the invoice. The advance payment will be set off by the Client in equal installments against the statements for the first 12 months of the Services until the advance payment has been fully set off.</li> <li>(2) The bank guarantee for advance payment shall be in the amount of the advance payment.</li> <li>(3) The bank guarantee will be released when the advance payment has been fully set off.</li> </ol>
50.1(b)	<b>The Consultant shall submit to the Client itemized invoices at time intervals of every quarter – keeping in view the details to be submitted through Quarterly Report on the Assignment Progress as specified in the TOR.</b>
50.1(e)	<b>The account is:</b> <i>[insert account]</i> for Rs
51.1	<b>The interest rate is:</b> 6% per annum.
54	<b>Disputes shall be settled by arbitration in accordance with the following provisions:</b>

**Disputes shall be settled by arbitration in accordance with the following provisions:** *To be finalized at negotiations with the selected firm*

1. Selection of Arbitrators. Each dispute submitted by a Party to arbitration shall be heard by a sole arbitrator or an arbitration panel composed of three(3) arbitrators, in accordance with the following provisions:

(a) Where the Parties agree that the dispute concerns a technical matter, they may agree to appoint a sole arbitrator or, failing agreement on the identity of such sole arbitrator within thirty (30) days after receipt by the other Party of the proposal of a name for such an appointment by the Party who initiated the proceedings, either Party may apply to *[name an appropriate international professional body, e.g., the Federation Internationale des Ingenieurs-Conseil (FIDIC) of Lausanne, Switzerland]* for a list of not fewer than five (5) nominees and, on receipt of such list, the Parties shall alternately strike names therefrom, and the last remaining nominee on the list shall be the sole arbitrator for the matter in dispute. If the last remaining nominee has not been determined in this manner within sixty (60) days of the date of the list, *[insert the name of the same professional body as above]* shall appoint, upon the request of either Party and from such list or otherwise, a sole arbitrator for the matter in dispute.

(b) Where the Parties do not agree that the dispute concerns a technical matter, the Client and the Consultant shall each appoint one (1) arbitrator, and these two arbitrators shall jointly appoint a third arbitrator, who shall chair the arbitration panel. If the arbitrators named by the Parties do not succeed in appointing a third arbitrator within thirty (30) days after the latter of the two (2) arbitrators named by the Parties has been appointed, the third arbitrator shall, at the request of either Party, be appointed by *[name an appropriate international appointing authority, e.g., the Secretary General of the Permanent Court of Arbitration, The Hague; the Secretary General of the International Centre for Settlement of Investment Disputes, Washington, D.C.; the International Chamber of Commerce, Paris; etc.]*.

(c) If, in a dispute subject to paragraph (b) above, one Party fails to appoint its arbitrator within thirty (30) days after the other Party has appointed its arbitrator, the Party which has named an arbitrator may apply to the *[name the same appointing authority as in said paragraph (b)]* to appoint a sole arbitrator for the matter in dispute, and the arbitrator appointed pursuant to such application shall be the sole arbitrator for that dispute.

	<ol style="list-style-type: none"><li>2. Rules of Procedure. Arbitration proceedings shall be conducted in accordance with the procedure of the Arbitration &amp; Conciliation Act 1996, of India.</li><li>3. Substitute Arbitrators. If for any reason an arbitrator is unable to perform his/her function, a substitute shall be appointed in the same manner as the original arbitrator.</li><li>4. Nationality and Qualifications of Arbitrators. The sole arbitrator or the third arbitrator appointed pursuant to paragraphs 1(a) through 1(c) above shall be a recognized legal or technical expert with extensive experience in relation to the matter in dispute.</li><li>5. Miscellaneous. In any arbitration proceeding hereunder:<ol style="list-style-type: none"><li>a. Proceedings shall, unless otherwise agreed by the Parties, be held in the city where the contract is signed;</li><li>b. The English language shall be the official language for all purposes;</li><li>c. the decision of the sole arbitrator or of a majority of the arbitrators (or of the third arbitrator if there is no such majority) shall be final and binding and shall be enforceable in any court of competent jurisdiction, and the Parties hereby waive any objections to or claims of immunity in respect of such enforcement.</li><li>d. Where the value of the contract is Rs.50 million and below, the disputes or differences arising shall be referred to the Sole Arbitrator. The Sole Arbitrator should be appointed by agreement between the parties; failing such agreement, by the appointing authority, namely the Indian Council of Arbitration/President of the Institution of Engineers (India)/The International Centre for Alternative Disputes Resolution (India)*.</li><li>e. The Arbitrator should give final award within 120 days of starting of the proceedings</li><li>f. Performance under the contract shall continue during the arbitration proceedings and payments due to the consultant by the Client shall not be withheld, unless they are the subject matter of the arbitration proceedings.</li></ol></li></ol>
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## IV. Appendices

### E

#### APPENDIX A – TERMS OF REFERENCE

*[This Appendix shall include the final Terms of Reference (TORs) worked out by the Client and the Consultant during the negotiations; dates for completion of various tasks; location of performance for different tasks; detailed reporting requirements; Client's input, including counterpart personnel assigned by the Client to work on the Consultant's team; specific tasks that require prior approval by the Client.]*

*Insert the text based on the Section 7 (Terms of Reference) of the ITC in the RFP and modified based on the Forms TECH-1 through TECH-5 in the Consultant's Proposal. Highlight the changes to Section 7 of the RFP]*

#### APPENDIX B - KEY EXPERTS

*[Insert a table based on Form TECH-6 of the Consultant's Technical Proposal and finalized at the Contract's negotiations. Attach the CVs (updated and signed by the respective Key Experts) demonstrating the qualifications of Key Experts.]*

*[Specify Hours of Work for Key Experts: List here the hours of work for Key Experts; travel time to/ from the Client's country; entitlement, if any, to leave pay; public holidays in the Client's country that may affect Consultant's work; etc. Make sure there is consistency with Form TECH-6. In particular: one month equals twenty-two (22) working (billable) days. One working (billable) day shall be not less than eight (8) working (billable) hours.]*

#### APPENDIX C – REMUNERATION COST ESTIMATES

1. Monthly rates for the Experts:

*[Insert the table with the remuneration rates. The table shall be based on [Form FIN-3] of the Consultant's Proposal and reflect any changes agreed at the Contract negotiations, if any. The footnote shall list such changes made to [Form FIN-3] at the negotiations or state that none has been made.]*

2. *[When the Consultant has been selected under Quality-Based Selection method, or the Client has requested the Consultant to clarify the breakdown of very high remuneration rates at the Contract's negotiations also add the following:*

*“The agreed remuneration rates shall be stated in the attached Model Form I. This form shall be prepared on the basis of Appendix A to Form FIN-3 of the RFP “Consultants’*

*Representations regarding Costs and Charges” submitted by the Consultant to the Client prior to the Contract’s negotiations.*

*Should these representations be found by the Client (either through inspections or audits pursuant to Clause GCC 25.2 or through other means) to be materially incomplete or inaccurate, the Client shall be entitled to introduce appropriate modifications in the remuneration rates affected by such materially incomplete or inaccurate representations. Any such modification shall have retroactive effect and, in case remuneration has already been paid by the Client before any such modification, (i) the Client shall be entitled to offset any excess payment against the next monthly payment to the Consultants, or (ii) if there are no further payments to be made by the Client to the Consultants, the Consultants shall reimburse to the Client any excess payment within thirty (30) days of receipt of a written claim of the Client. Any such claim by the Client for reimbursement must be made within twelve (12) calendar months after receipt by the Client of a final report and a final statement approved by the Client in accordance with Clause GCC 50.1(d) of this Contract.”*



**Model Form I**  
**Breakup of Agreed Fixed Rates in Consultant's Contract**

We hereby confirm that we have agreed to pay to the Experts listed, who will be involved in performing the Services, the basic fees and away from the home office allowances (if applicable) indicated below:

(Expressed in Rs.)

Experts		1	2	3	4	5	6	7	8
Name	Position	Basic Remuneration rate per Working Month/Day/Year	Social Charges <sup>1</sup>	Overhead <sup>1</sup>	Subtotal	Profit <sup>2</sup>	Away from Home Office Allowance	Agreed Fixed Rate per Working Month/Day/Hour	Agreed Fixed Rate per Working Month/Day/Hour <sup>1</sup>
Home Office									
Work in the Client's Country									

1 Expressed as percentage of 1

2 Expressed as percentage of 4

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Date

Name and Title: \_\_\_\_\_

## **APPENDIX D – REIMBURSABLE EXPENSES COST ESTIMATES**

1. *[Insert the table with the reimbursable expenses rates. The table shall be based on [Form FIN-4] of the Consultant's Proposal and reflect any changes agreed at the Contract negotiations, if any. The footnote shall list such changes made to [Form FIN-4] at the negotiations or state that none has been made.*

2. *All reimbursable expenses shall be reimbursed at actual cost, unless otherwise explicitly provided in this Appendix, and in no event shall reimbursement be made in excess of the Contract amount.]*

## APPENDIX E - FORM OF ADVANCE PAYMENTS GUARANTEE

[See Clause GCC 50.1(a) and SCC 50.1(a)]

{Guarantor letterhead or SWIFT identifier code}

### Bank Guarantee for Advance Payment

**Guarantor:** \_\_\_\_\_ [insert commercial Bank's Name, and Address of Issuing Branch or Office]

**Beneficiary:** \_\_\_\_\_ [insert Name and Address of Client]

**Date:** \_\_\_\_\_ [insert date]\_\_\_\_\_

**ADVANCE PAYMENT GUARANTEE No.:** \_\_\_\_\_ [insert number]\_\_\_\_\_

We have been informed that \_\_\_\_\_ [name of Consultant or a name of the Joint Venture, same as appears on the signed Contract] (hereinafter called "the Consultant") has entered into Contract No. \_\_\_\_\_ [reference number of the contract] dated [insert date]\_\_\_\_\_ with the Beneficiary, for the provision of \_\_\_\_\_ [brief description of Services] (hereinafter called "the Contract").

Furthermore, we understand that, according to the conditions of the Contract, an advance payment in the sum of \_\_\_\_\_ [insert amount in figures] (\_\_\_\_\_) [amount in words] is to be made against an advance payment guarantee.

At the request of the Consultant, we, as Guarantor, hereby irrevocably undertake to pay the Beneficiary any sum or sums not exceeding in total an amount of \_\_\_\_\_ [amount in figures] (\_\_\_\_\_) [amount in words]<sup>1</sup> upon receipt by us of the Beneficiary's complying demand supported by the Beneficiary's a written statement, whether in the demand itself or in a separate signed document accompanying or identifying the demand, stating that the Consultant is in breach of its obligation under the Contract because the Consultant:

- (a) has failed to repay the advance payment in accordance with the Contract conditions, specifying the amount which the Consultant has failed to repay;
- (b) has used the advance payment for purposes other than toward providing the Services under the Contract.

It is a condition for any claim and payment under this guarantee to be made that the advance payment referred to above must have been received by the Consultant on its account number \_\_\_\_\_ at \_\_\_\_\_ [name and address of bank].

The maximum amount of this guarantee shall be progressively reduced by the amount of the advance payment repaid by the Consultant as indicated in certified statements or invoices marked as "paid" by the Client which shall be presented to us. This guarantee shall expire, at

<sup>1</sup> The Guarantor shall insert an amount representing the amount of the advance payment and denominated either in the currency(ies) of the advance payment as specified in the Contract, or in a freely convertible currency acceptable to the Client.

the latest, upon our receipt of the payment certificate or paid invoice indicating that the Consultant has made full repayment of the amount of the advance payment, or on the day of    *[month]* \_\_\_\_\_, *[year]*,<sup>2</sup> whichever is earlier. Consequently, any demand for payment under this guarantee must be received by us at this office on or before that date.

This guarantee is subject to the Uniform Rules for Demand Guarantees (URDG) 2010 revision, ICC Publication No. 758.

\_\_\_\_\_  
*[signature(s)]*

*{Note: All italicized text is for indicative purposes only to assist in preparing this form and shall be deleted from the final product.}*

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<sup>2</sup> Insert the expected expiration date. In the event of an extension of the time for completion of the Contract, the Client would need to request an extension of this guarantee from the Guarantor. Such request must be in writing and must be made prior to the expiration date established in the guarantee. In preparing this guarantee, the Client might consider adding the following text to the form, at the end of the penultimate paragraph: “The Guarantor agrees to a one-time extension of this guarantee for a period not to exceed [six months] [one year], in response to the Client’s written request for such extension, such request to be presented to the Guarantor before the expiry of the guarantee.”

## **APPENDIX F - CODE OF CONDUCT FOR EXPERTS**